



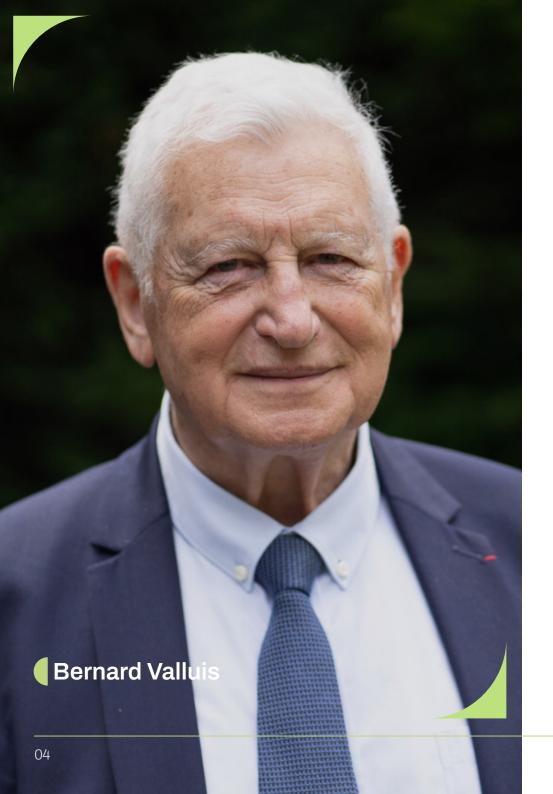
Published 2025, Brussels. ©FEBA. All rights reserved. Any reproduction in full or in part must mention the title and credit FEBA and its membership as the copyright owner.



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Commission. Neither the European Union nor the granting authority can be held responsible for them.

TABLE OF CONTENTS

04		18
06		19
08		
09		28



1.MESSAGE FROM THE PRESIDENT

Dear Food Bankers, friends, and supporters,

The geopolitical tensions all around the world have marked the 2024 context. War in Ukraine, conflicts in the Middle East and Africa, and climatic disasters continued to create hunger, poverty, migrations and an increasing number of victims. The election in November 2024 of a new US President has added more uncertainty for the future.

As reported by the World Bank, 733 million people suffered from malnutrition in 2023, an increase of 152 million since 2019, and all the factors impacting food insecurity have worsened the situation in 2024. While those figures focus on developing nations, the rise in food hardship extends into developed countries as well.

According to Eurostat, 9.5% of the EU 27 population were not capable of accessing a proper meal a day in 2023 compared to 8.3% in 2022.

Over the same period, the share of Europeans at risk of poverty climbed from 19.7 percent to 22.3 percent, signalling a tightening squeeze on household budgets.

Eurostat reported that food inflation reached an average of 19% in 2023, with sharper spikes in some FEBA member countries. Even if 2024 food inflation has been moderate at an average of 2%, the persistently high price of food has contributed to a high level of demand for food aid.

Against this backdrop, Food Banks are confronting a perfect storm: rising needs, dwindling in-kind donations and the necessity of market purchases to bridge widening resource gaps. Securing financial contributions and fundraising campaigns has become indispensable to our mission.

In 2024, in preparation for a new mandate, the European Commission launched a «Strategic Dialogue on the future of agriculture» to which FEBA has been invited to participate, in the person of Jacques Vandenschrik.

The final report released in September 2024 gave room to the concerns and proposals of the Food Banks movement, and this dialogue will continue in 2025 within the European Board on Agriculture and Food.

It is crucial for Active engagement at both EU and national levels is essential to shape an agricultural framework that delivers safe, sustainable and affordable food for all. This commitment drives the nearly 100,000 volunteers who embody our shared values and propel our work forward.

Jan . N.



2. OUR MISSION

To contribute to **reducing food insecurity** mainly through the prevention of food waste and loss and the support and development of Food Banks in countries where they are most needed.

Our Values



Our Activities

Raising awareness

of Food Bank activity through advocacy and collaboration with international and European institutions, stakeholders, and organisations.

with regard to the creation, organisation and management of Food Banks, and on regulatory and nutritional issues.

Training Food Bank managers

Applying the principles

of the Food Banks Charter and auditing members on the application of these principles.

Teaming up with

experts, companies, foundations, and other organisations at international and European levels to contribute to achieving the organisation's mission.

Exchanging and communicating

information on the economic and social situation in different countries and on the actions of the network.

Soliciting and managing projects

and developing partnerships with companies in order to raise funds for the European Food Banks Federation and its members, organise food drives for its members, and carry out other activities.

3. IMPACT OF THE FEBA NETWORK

In 2024, FEBA worked in collaboration with 25 Full Members and five Associate Members in 30 European countries.2



Approximately 12,2 MILLION beneficiaries

109,181 co-workers 92% of whom are volunteers

which represents 100,686 volunteers

Approximately 834,000 tons of food



In addition to surplus food from the food supply chain, FEBA Members also redistributed food from the Fund for European Aid to the Most Deprived (FEAD), the REACT-EU initiative, and the European Social Fund Plus (ESF+), the EU Fruits and Vegetables withdrawal scheme, as well as from individual and corporate food collections.

FEBA ANNUAL REPORT 2024 07

¹ This is the aggregation of data reported by FEBA Full Members and Associate Members at the European level. In some countries, such as Estonia, Germany, and the Netherlands, FEBA Members redistribute food not only to other charitable organisations but also directly to end beneficiaries. In the case of Tafel Deutschland e.V., all data refers to 2022, except for co-worker data,

² Number of FEBA Members on 31 December 2024.

4. FROM SURPLUS TO CONCRETE SUPPORT

FEBA works to enhance social inclusion and food security across Europe by strengthening a network of national food banks that act as a vital part of the wider social support ecosystem.

This work is made possible through the combined support of EU grants - most notably the EaSI Operating Grant - as well as contributions from partners, donors, and member organisations. The EaSI Operating Grant, in particular, has played a catalytic role in reinforcing FEBA's capacity to coordinate, connect, and grow impact across Europe.

By redistributing safe, surplus food to thousands of frontline organisations - such as shelters, family centres, and youth programmes - FEBA members help reduce food-related costs for service providers.

This enables them to reinvest in vital wraparound support, including housing, education, mental health, and child protection services. The result is not only nourishment, but improved access to the systems that help individuals and families move towards long-term stability and inclusion.



In 2024, FEBA mobilised over €2.7 million in passthrough funding to national food banks. These funds—supported by the EaSI Grant and other contributions—helped expand cold storage, strengthen logistics, and build partnerships that allow our members to deliver more, more efficiently, in communities where support is most needed.

We are also immensely grateful to our partners, donors, and institutional supporters who enable FEBA and its members to evolve, experiment, and scale impact.

As social needs grow more complex, we are working across our network with greater agility and innovation. Continued support remains a key driver in amplifying the role of food banking as a reliable partner in delivering on the ambitions of the European Pillar of Social Rights.



5. REFLECTING ON 2024

5.1 FEBA Board

The year 2024 was characterized by a major renewal of the FEBA Board of Directors, with the elections that took place during the General Assembly of June 10, 2024.

The FEBA Board of Directors met a total of four times in 2024. Additionally, during the reporting period there were 11 Board Committee meetings.

Governance Committee (five meetings):

- 26 March 2024
- 16 May 2024
- 2 July 2024
- 5 September 2024
- 22 October 2024

Board of Directors meetings

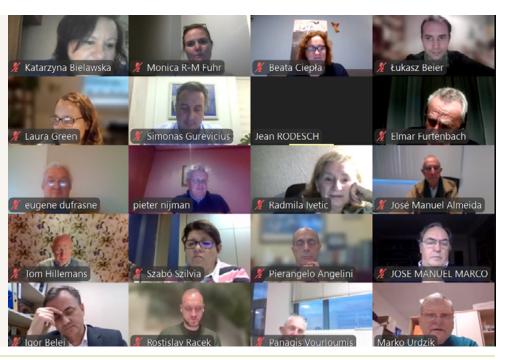
- 19 April 2024 (hybrid)
- 18-19 June 2024 (in-person)
- 24 September 2024 (hybrid)
- 14 November 2024 (in-person)

General Assemblies

- 10 June 2024
- 10 December 2024

Finance, Audit and Risk Committee (six meetings):

- · 21 March 2024
- 9 April 2024
- 17 May 2024
- 15 July 2024
- 6 September 2024
- 23 October 2024



5.2 FEBA Office as of 31 December 2024



Esteban Arriaga CEO



Suzanne Zudiker Head of Strategic Partnerships and Fundraising



Anna Dekker
Fundraising and
Partnerships Manager



Anne Vergeynst
Finance and
Administration Manager



Balazs Cseh Senior Network Development Advisor



Caterina Marchetti Executive Assistant



Elliot MackenzieFundraising and Grants Officer



Lillli Renner
Policy and Advocacy Officer



Laura GreenResearch and Impact Manager



Mariana Santos
Communications Manager



Sofiia Vara Project Manager

5.3 Key Achievements in 2024



Participation in the **Strategic Dialogue on the Future of EU Agriculture**, with Honorary President Jacques Vandenschrik representing FEBA.



The Harvard FLPC and FEBA came together to expand the Global Food Donation Policy Atlas coverage in Europe.



FEBA started the Morning Insights Sessions to facilitate knowledge sharing and peer to peer learning.



FEBA established the **FEBA Innovation Grant**, and selected 3 winners of this inaugural grant.



Active engagement with newly elected MEPs following the EU elections, to raise awareness about FEBA's mission and strengthen institutional relations.



Romania became a Full FEBA Member.



How material support can pave the path towards social inclusion

23 May 2024

FEBA hosted the Annual Forum on Food Aid and Social Inclusion 2024 online, with more than 88 participants including representatives from FEBA, the European Commission and Civil Society.



In collaboration with Česká Federace Potravinových Bank, FEBA held the Annual Convention in Prague.





The FEBA team visited **21 countries** and held regular online meetings with Developing Members.



FEBA developed Assessment & Development Methodology and conducted Assessment Visits in 4 Associate Member countries.



Implementation of an IT overhaul, including a CRM platform and Grant Management System, to increase efficiency, transparency, and visibility across FEBA's operations.



A Fundraising Forum was launched to share knowledge and find synergies to strengthen donor relationships.



FEBA negotiated with **new 5 Prospect Members** and conducted personal visits and "Pre-Assessments" at 3 of them.

12 FEBA ANNUAL REPORT 2024

6. EU WORKING GROUP

In 2024, the FEBA EU Working Group was composed of **30 Food Bank representatives** from **22 FEBA Members** –

Austria, Belgium, Bulgaria, Czech Republic, Denmark, Estonia, France, Germany, Greece, Hungary, Ireland, Italy, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovenia, Slovakia, and Spain. Since it was established in 2018, the working group has aimed to bring together the positions of FEBA and its members in one single voice and advocate for common interests at both the EU and international level.

The year 2024 was marked by the European elections, changes in the European Commission and various national elections around Europe and the world.





Key Achievements in 2024:

- 8 meetings of the FEBA EU Working Group (7 online and 1 in person) and regular exchanges via email.
- The FEBA Annual Forum on Food Aid and Social Inclusion 2024.
- 1 peer-to-peer session to facilitate the exchange of knowledge and best practices on agricultural recovery of surplus food.
- Dealing with EU topics at the FEBA Annual Convention 2024.
- Active participation in over 15 high-level events organised by EU institutions or international and European organisations and stakeholders.
- 4 requests for insights feeding into EU policymaking.
- Participation in 6 EU fora.

- Circulation and analysis of 2 questionnaires to monitor the past and future implementation of EU funding programmes.
- **1 FEBA position** contributing to the EU policy-making process.
- **1 report** with insights on EU-related topics.





Read the FEBA EU Working Group Report



6.1 FEBA's contribution to the international momentum



How material support can pave the path towards social inclusion

23 May 2024



FEBA Annual Forum on Food Aid and Social Inclusion 2024

In 2024, the FEBA Annual Forum on Food Aid and Social Inclusion was held online and aimed to bring together FEBA Members and other stakeholders and experts to take stock of the most important policies on social inclusion and food aid measures at the EU level (e.g. Fund for European Aid to the Most Deprived, REACT-EU, CARE, European Social Fund Plus, etc.).



Read the final report about this event.

International Day of Awareness of Food Loss and Waste

For the fifth consecutive year, FEBA has celebrated the International Day of Awareness of Food Loss and Waste (IDAFLW) on September 29. This year, FEBA focused on tackling misconceptions about date labels by launching an educational video, shared with networks across 30 countries.

A lot of food waste happens in homes because people misunderstand the difference between "Best before" and "Use-by" dates. FEBA also organised a visit to the Brussels Food Bank together with the FAO Liaison Office Brussels and the UNEP Office Brussels, as well as producing a campaign video about the visit for social media.

6.2 EU Policy developments in 2024

FEBA advocates for the interests of its members at the European and international levels. The work carried out throughout 2024 responded and contributed to a variety of cross-cutting EU policy developments.



EU Platform on Food Losses and Food Waste

FEBA has been a member of the EU Platform on Food Losses and Food Waste (FLW) since it was established in 2016 and has been appointed for the new mandate, from 1 January 2022 until 31 December 2026. FEBA participates in plenary sessions and is an active member of three sub-groups:

- 1. Action & Implementation
- 2. Food Donation
- 3. Food Loss and Waste Monitoring

ESF+ Community of Practice (CoP) on Material Support

The expert group of the ESF+ Communities of Practice (CoP) facilitates the exchange of knowledge and expertise on ESF+, supervised by the European Social Fund Agency (ESFA). It brings together the Managing Authorities of the Member States and the NGOs and organisations that receive the funding. Five CoPs have been set up, covering different topic areas:

1. Social Innovation

- 4. Migrant Integration
- 2. Employment, Education and Skills
- 5. Material Support

3. Social Inclusion

European Food Security Crisis preparedness and response Mechanism (EFSCM) FEBA is a member of the Expert Group and takes part in two sub-groups. In 2024, FEBA attended two plenary meetings as well as several sub-group meetings.

- 19 April 2024
- 8 October 2024

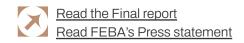
European Food Forum

In May 2024, FEBA joined the European Food Forum, an independent, politically led, non-partisan, multi-stakeholder forum bringing together MEPs and stakeholders from different sectors, such as private and public organisations and NGOs as well as academia. Since, FEBA has participated in various events organised by the EFF and has also submitted key positions as part of the preparation for the Commissioner hearings.



Strategic Dialogue on the Future of Agriculture

In January 2024, Jacques Vandenschrik (Honorary President of the European Food Banks Federation) was nominated ad personam by the President of the European Commission Ursula von der Leyen to join the Strategic Dialogue on the Future of EU Agriculture. This was a unique space that brought together diverse voices in and on the periphery of the agri-food sector, engaging in meaningful discussions on the future of agriculture and food systems in the European Union.





Strategic Dialogue on the Future of EU **Agriculture**

A shared prospect for farming and food in Europe

7. ANNUAL CONVENTION 2024

The FEBA Annual Convention 2024, entitled "Building Sustainable Futures", was organised by FEBA in collaboration with Česká Federace Potravinových Bank (FEBA Member in the Czech Republic) and took place on 19-21 September 2024 as a hybrid event (Prague/online).

The Annual Convention was focused on the sustainable impact of Food Banks contributing to a more circular agri-food system. FEBA Members came together during the two-day conference and shared their thoughts and practices. Participants were actively involved in eight working sessions.

















18

8. COLLECTING DATA AND ASSESSING THE IMPACT





Data is a key tool for understanding on-the-ground realities, making informed and strategic decisions, and strengthening the ability to advocate for specific interests. It is thus a crucial enabler to fulfilling FEBA's mission of preventing food waste while reducing food insecurity in Europe

Quantifying the Impact of European Food Banks – From Farm to Fork is a multi-year project that strives to assess the activities of FEBA Members to understand their long-term effects and quantify their social, environmental, and economic impacts. To achieve this goal, FEBA has developed and implemented an efficient method to collect and analyse data and strengthen the capacity of members to provide accurate information accordingly.

Key Achievements in 2024:

Regarding the project Quantifying the impact of European Food Banks – From Farm to Fork - Year 4:

- FEBA launched a second pilot test with Federaţia Băncilor pentru Alimente din România and held a training session with local Food Banks.
- Improved version of the online platform.

- 3 Thematic Session about Data Collection, ESG readiness and Virtual Food Banking.
- 30 participants came together for the Mid-Term Summit in Vienna.
- 3 On-site Food Banks visits to take a deep dive into the operations of FareShare UK, FødevareBanken Aarhus, and Toidupank Tallinn
- Study visits to the facilities of Die Tafel Österreich.



 Updated list of 100 indicators, including 10 KPIs, divided into eleven categories.

8.1 Assessment of the implementation of FEAD & REACT-EU





Through their daily activities, FEBA Members who benefited from the ESF+/FEAD have been key players in the objectives of the funds, i.e. supporting the most deprived.

For this reason, FEBA drafted and circulated a tailored survey in September 2023 to gather information about their experiences.

Key Findings:

- 11 FEBA Members received and redistributed food financed through FEAD/ REACT-EU/ ESF+ resources in 2023.
- Almost 90% of FEBA Members that responded to the surveys consider FEAD/ REACT-EU/ESF+ (food and non-food) assistance to be an important part of their composition of products for redistribution.



20 FEBA ANNUAL REPORT 2024

9. PARTNERSHIPS & CAPACITY BUILDING

Key Achievements in 2024:

- 30 companies, organisations, and foundations committed to supporting FEBA and its members.
- 13 renewed partnerships, four new partnerships and 12 new entry level donors (Friends of FEBA) to support FEBA and its members.
- Multiple online and in-person activities with partners and supporters, aiming to facilitate capacity building among members.

- Facilitation of in-kind donations such as food, cardboard boxes, crates, and many other items.
- New engagement opportunities with members and partners via the Fundraising Forum and Partners Event.
- Surpassed the target of support to 30 members across the FEBA network.

18 member countries visited and three new prospect countries.

- 217 people participated in online and offline capacity-building events organised by FEBA.
- 14 applications received and selected three projects as part of the newly launched FEBA Innovation Grant.

9.1 FEBA meets the members

Knowledge and Experience Sharing:



In Germany, FEBA learned about Tafel Deutschland's federal operations and Tafel Academy training.



In Spain, FEBA gained insight into Fundación Banco de Alimentos de Madrid's operations and challenges faced by 54 associated Food Banks.



In Portugal, FEBA explored Federação Portuguesa dos Bancos Alimentares' activities and network expansion.



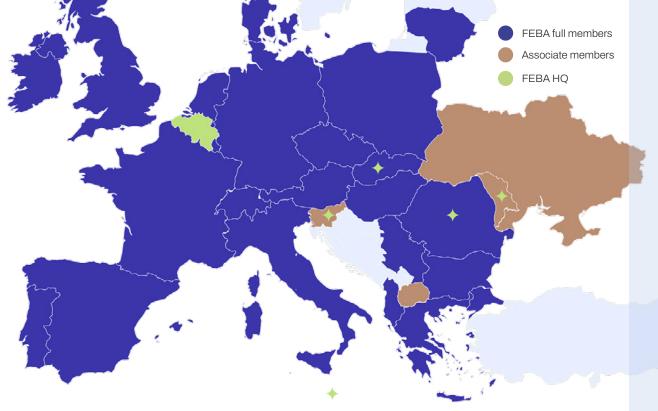
In France, discussed policy, fundraising, nutrition programmes, and data management with FFBA.



In the Czech Republic, FEBA coordinated Annual Convention 2024 with Česká Federace Potravinových Bank. FEBA organised several onsite visits to members throughout 2024 to both share knowledge and experiences and understand members' current capabilities and areas for development.











Member progress review:

In 2024, FEBA visited:

- Potravinová Banka Slovenska in Slovakia
- Malta Food Bank Foundation in Malta
- Banca de Alimente in Moldova
- Federația Băncilor pentru Alimente din România (FBAR) in Romania
- SIBAHE Slovenian Food Bank in Slovenia

Prospective members

- In addition to FEBA's commitments to existing members, the Network

 Development team also explores how to expand the FEBA network to new countries.
- With this aim, the team visited prospective members in Latvia, Croatia, and Finland and also took the initiative to invite the Georgian Food Bank Initiative to the FEBA Annual Convention.

9.2 2024 Capacity Building Workshop

The Capacity Building Workshop took place in Budapest, Hungary, hosted by the FEBA Member Magyar Élelmiszerbank Egyesület. The Capacity Building Workshop brought together 28 participants from FEBA Members and prospective members alike to discuss the main operations and structures of their respective Food Banks, the practices across Europe and to discover in more detail the activities of their host counterpart.





9.3 FEBA Morning Insights (MOIN)

One of FEBA goals is to facilitate knowledge sharing and the exchange of experiences while also fostering cohesion and peer-to-peer learning. In pursuit of this, a new webinar series was launched in March 2024: FEBA Morning Insights (MOIN).

During seven interactive online sessions, food bankers from the entire network were invited to take a deep dive into a particular subject of interest. Every meeting had an expert presentation from a FEBA Member and/or an external stakeholder followed by a vivid discussion.



Sessions in 2024:

- Tafel Academy
- Corporate Engagement Programmes
- Awareness-raising and educational activities.

- Calculating the Social Return on Investment (SROI)
- FoodCloud Kitchen A delicious way to protect the Planet
- Extending Shelf-Lives through Food Valorisation
- ENTRAJUDA- Empowering Social Solidarity Organisations in Portugal

9.4 All FEBA Partners & Supporters 2024















































10. FINANCIALS

To deliver on its mission, FEBA relies on a diverse mix of funding sources, including:

- Grants from the European Commission;
- Donations from corporations, foundations, and partner organisations;
- Membership fees from national food banks;
- Contributions from individuals;
- Other income and support.

In EUR 2024 2023 Statement of Income and Expenses Income Membership fees 94 712 99 045 Donations from individuals 14.364 11.494 6.653.093 Donations from Corporates and Foundations 3.799.622 EU subsidies 872.424 636.449 Other revenues 454 4.781.122 7.400.535 **Total Income** Expenses Network support activities 564.570 499.434 General & Administrative activities 959.429 536.045 Fund development 3.164.378 6.400.303 **Total Expenses** 4.688.377 7.435.782 **Income-Expenses** 92.745 -35.247

This support enables FEBA to empower its network, strengthen operational capacity, and innovate in the fight against food insecurity.

In EUR	2024	2023
Statement of Financial Position		
Assets		
Intangible assets	-	912
Fixed assets	18.886	2.628
Accrued income	206.057	128.385
Prepaid expenses	274.105	2.431
Cash and cash equivalents	2.661.060	2.946.302
Total Assets	3.160.108	3.080.658
Net Assets		
Reserves	11.875	47.121
Retained Income		
Continuity reserve	700.000	700.000
Disaster fund	205.000	205.000
Member Development Reserve	280.000	280.000
Results for the year	92.745	-35.247
Total Net Assets	1.289.620	1.196.874
Liabilities		
Provisions		
Accounts payable	296.144	157.115
Income received in advance	1.574.344	1.726.669
Total Liabilities	1.870.488	1.883.784
Total Net Assets and Liabilities	3.160.108	3.080.658

11. MEMBERSHIP

Membership overview

Full Members



Albania / Food Bank Albania





Belgium / Fédération Belge des Banques Alimentaires / Belgische Federatie van Voedselbanken



Czech Republic / Česká Federace Potravinových Bank



France / Fédération Française des Banques Alimentaires



Austria / Wiener Tafel



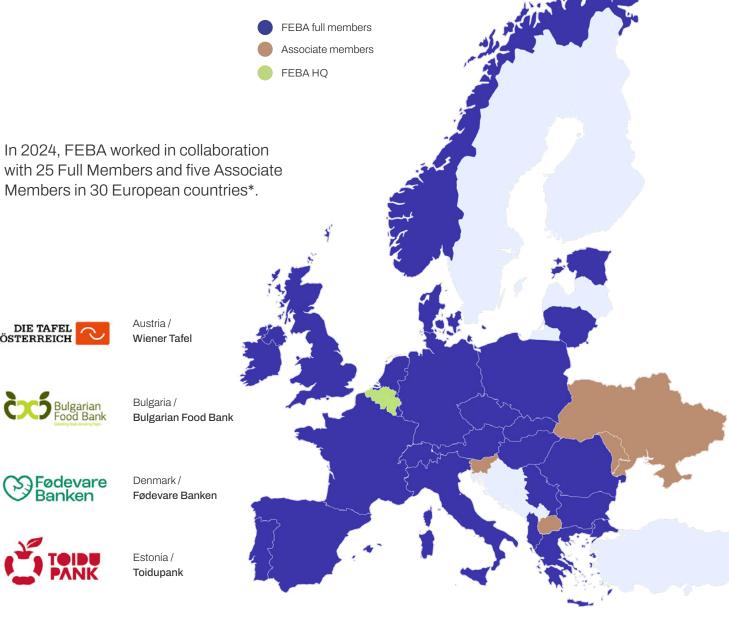
Bulgaria / Bulgarian Food Bank



Denmark / Fødevare Banken



Estonia / Toidupank



*Number of FEBA Members on 31 December 2024.



Germany /
Tafel Deutschland e.V.



Greece / Food Bank Greece



Luxembourg / Banque Alimentaire Luxembourg a.s.b.l.



Serbia /
Banka Hrane Beograd



Hungary / Magyar Élelmiszerbank Egyesület



Netherlands / Voedselbanken Nederland



Slovakia /
Potravinová Banka Slovenska



Ireland / FoodCloud



Norway / Matsentralen Norge



Spain / Federación Española de Bancos de Alimentos



Italy / Fondazione Banco Alimentare ETS



Poland / Federacja Polskich Banków Żywności



Romania / Federația Băncilor pentru Alimente din România



Switzerland / Partage



Lithuania /
Maistobankas



Portugal / Federação Portuguesa dos Bancos Alimentares



United Kingdom / FareShare

Associate Members



Malta / Malta Food Bank Foundation



Moldova / Bancā de Alimente



North Macedonia /
Banka Za Hrana Makedonija



Slovenia / Sibahe – Slovenian Food Bank



Ukraine / **Ukrainian Food Banks Federation**

FEBA ANNUAL REPORT 2024

29







European Food Banks Federation a.s.b.l. – FEBA

Chaussée de Louvain 775 – 1140 Brussels, Belgium

Tel: +32 (0)2 538 94 50 – info@eurofoodbank.org

