TOWARDS THE NEXT DECADE

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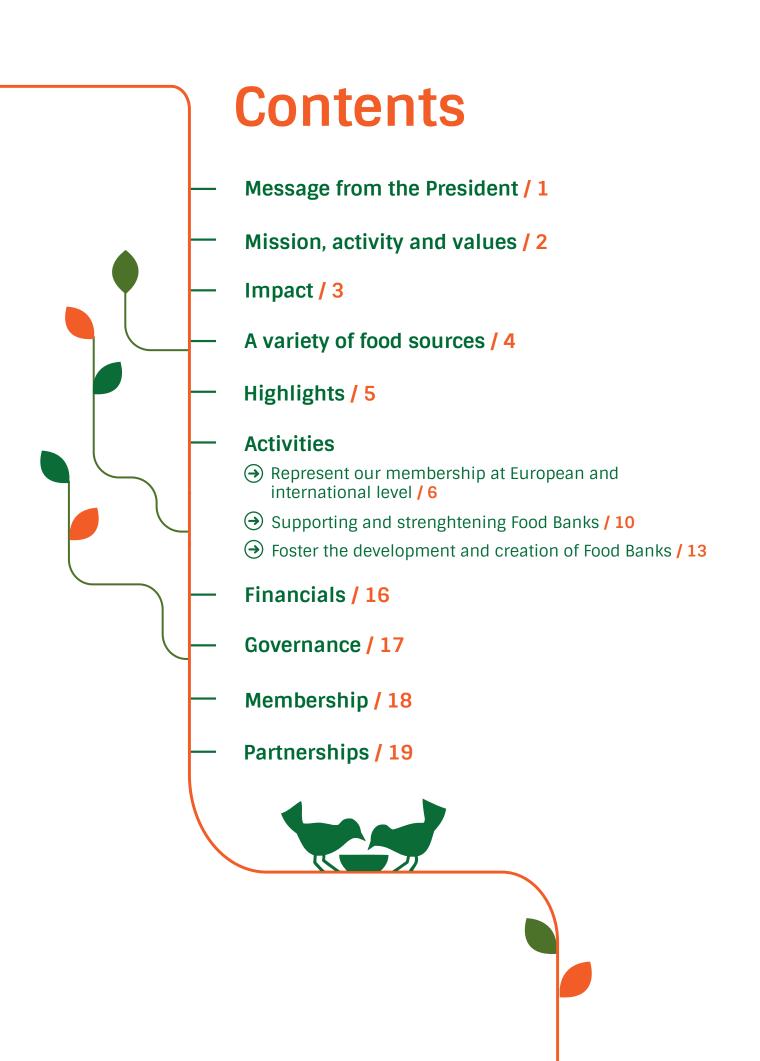
FEBA Annual Report 2018

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Message from the President

Dear friends, dear European Food Bankers,

2018 has come and gone. It has been a year of deep thinking and profound reforms. To most of us, it has become so evident that we needed to go from FEBA 1.0 to FEBA 2.0 if we wanted to maintain and develop our network and improve the standard of food banking in Europe. Times are changing fast, and we need to adapt to new realities, new challenges, new dimensions and new technologies.

At the Extraordinary General Assembly on 5 December 2017, a large majority of our membership indicated that they wanted FEBA to move to Brussels with a view to be closer to the decision-making centre of the European Union. The relocation of our headquarters combined with the signature of a four-years Framework Agreement with DG Employment, European Commission had inevitable human consequences. We have been able to appoint full-time Secretary General, Deputy Secretary General, Communication Manager and Partnerships Manager. Angela, Eric, Charlotte and Valentina have taken their new challenge with dedication and passion and this can be seen in the results achieved so far. Since January 31st, 2019, our offices in Bourg-La-Reine are closed, we are turning one page of FEBA but are certainly not closing the book. May I publicly congratulate and thank wholeheartedly all volunteers that have contributed to FEBA in the past 32 years. A huge thank you to Teddy Jolyi and Agnès Bezard-Falgas who have so smoothly attended to the running of FEBA's Office. Many volunteers – Patrick Alix, Vincent Guilbert, Hugues de Finance - have, understandably, redirected their energy towards new challenges. We thank them for the excellent work performed and wish them well in their new ventures.

We also thank Sylvie Rochier for continuing to support our

organization.

In 2018 and more particularly during the Annual Convention superbly hosted by the Hungarian Food Bank in Budapest, we celebrated the full membership of Tafel Deutschland e.V.. Then in July 2018, the membership in Ireland moved from Crosscare to FoodCloud Hubs and following the creation of a national federation, in Norway the Matsentralen Oslo passed the torch of membership to Matsentalen Norge. Further developments have taken place in other countries and it is anticipated that new countries will soon qualify for full membership or be accepted as associate member.

For the organisations concerned with the Fund for European Aid to the Most Deprived (FEAD), in conjunction with the EU Working Group, our staff has deployed a well strategized plan of advocacy and communication to obtain real progress on the initial Commission's proposals for the European Social Fund Plus (ESF+) to the European Parliament for the next budget period 2020-2027. In 2019, the trilogue between European Commission, European Council and European Parliament will materialize and members would be well advised to advocate for food and material assistance with their national government agencies.

In 2018 we have also witnessed the deepening of our relationship with our sister organisation, the Global FoodBanking Network (GFN). Lisa Moon was invited to participate to the works of our Board of Directors and the writer has been elected to the Board of Directors of GFN. This augurs well for the future as we believe in broad exchanges of views and practices will lead to overall improvement of food banking and greater solidarity between all concerned.

We could not do without the fantastic help of our donors and 2018 has seen a significant improvement of financial support for our membership through the past and present work of FEBA. The professionalization of our Federation benefits from such support and our gratitude is immense.

I would like to conclude this foreword to our Annual Report 2018 thanking all those who participated in our activities, seminars and meetings and to insist with each of our members on the importance on integrating their experience and knowledge by actively taking part in our activities. In a world that is warming up -if not heating up-, where narcissism, populism and self-centrism are threatening the values of solidarity and universality that characterize our movement, it is essential that food banking remains the beacon of concerned humanity that it has been since the inception of our beautiful concept.

Jacques Vandenschrik, President



To contribute to reducing hunger and malnutrition in Europe, through the fight against food waste and the call for solidarity, by supporting and developing Food Banks in countries where they are most needed.

OUR ACTIVITIES

Awareness-raising on poverty, malnutrition, food waste and food banking, and advocacy for the maintenance of the Fund for European Aid to the most Deprived, lifting obstacles to food donation for social purposes, and for the promotion of circular economy.



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Strengthening the network by facilitating knowledge exchange, disseminating innovative best practices, expanding the reach of global partnerships to more countries, and assuring compliance to the FEBA charter.

Developing Food Banks through coaching, facilitating food and fund sourcing, and fostering the creation of new Food Banks.

OUR VALUES GIVING EUROPEAN SOLIDARITY FIGHTING FOOD WASTE

Impact

In 2018, FEBA membership





A variety of food sources



Food collections

Every year, especially at the end of November/early December many FEBA members organize a national food collection in collaboration with retailers.

Citizens are invited to make a gesture of solidarity donating food to the Food Bank. Food collections are only made possible by the collaboration of thousands of supermarkets and retailers and by the mobilization of thousands of volunteers and millions of citizens.

Prevention of food waste through recovery of surplus food

Surplus food is edible and safe food that for various reasons are not purchased or consumed by customers or people for whom they were produced, processed, distributed, served or purchased. It can be donated by food and drink manufacturers, retailers, wholesalers, food service, etc.

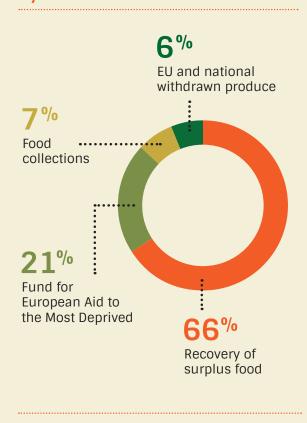
Fund for European Aid to the Most Deprived (FEAD)

In 2014 the Fund for European Aid to the Most Deprived was established with a total funding of EUR 4.5 billion over the 2014-2020 period. The aim of the Fund is to alleviate the worst forms of extreme poverty with the greatest impact in causing social exclusion, such as food deprivation, child poverty, and homelessness.

EU and national withdrawn produce

Produce withdrawn from the market for free distribution (price stabilization mechanisms) and received from Producers' Organizations in the framework of EU and/or national programs.

Sources of food recovered by Food Banks



Source: FEBA consolidation based on the quantities of food collected by its membership in 2018.



Highlights

In 2018 FEBA went through several historical changes: first of all, the transfer of our headquarters from Bourg-la-Reine (Paris) to Brussels as from February in order to work more closely with EU institutions, and other European stakeholders and NGOs.

Secondly, during our FEBA Annual Convention 2018, the General Assembly elected a new Board of Directors for the mandate 2018-2021.

Thirdly, after a partnership started in 2014, Tafel Deutschland e.V. in Germany became a full member in March 2018. In addition, in July 2018, the membership in Ireland moved from Crosscare to FoodCloud Hubs and following the creation of a national federation, in Norway the Matsentralen Oslo (Food Bank Oslo) passed the torch of membership to Matsentralen Norge (national federation of Food Banks in Norway).

Finally, the structure of FEBA was reviewed and key positions were reassigned or created: now part of the team is composed of full-time employees, in addition to volunteers.

Despite all these changes, the mission of our organization remains the same and it is even reinvigorated in order to face new challenges to scale up the activity of our membership through a reinforcement of capacity building and new innovative logistics and technologies, and the necessity to develop new food banks in the poorest countries to support an increased number of most deprived people.



The European Food Banks Federation is an important partner to the European Commission. Your work makes a direct difference to individual lives. You also help us to shape, promote and implement EU policies on food waste prevention, public health and social inclusion.

Vytenis Andriukaitis, European Commissioner for Health and Food Safety

Represent our membership at European and international level

We represent our membership on cross-cutting issues, fostering the activity of Food Banks for the benefit of charitable organizations, the most deprived people and the environment. We closely collaborate with European institutions, European stakeholders and EU-level NGOs.



Discovering European policies: FEBA EU Working Group and the first workshop on social policies

FEBA was awarded with a Specific Grant Agreement within the **European Union Programme for Employment and Social Innovation (EaSI)**. The key objective of the action consisted in strengthening the activity of FEBA and its membership and contributing to the reduction of poverty and social exclusion through the redistribution of food in partnership with charitable organizations that assist the most deprived in Europe.

In early 2018 FEBA Board of Directors decided to create a **EU Working Group**, coordinated by FEBA and composed of representatives from our membership, with the aim of developing thematic expertise and facilitating the exchange of information and best practice on EU topics.

On 10-11 September FEBA organized a **workshop on European Social Strategy** at our premises in Brussels. With 23 participants from 13 different counties (Austria, Belgium, Czech Republic, France, Germany, Greece, Ireland, Italy, Malta, Netherlands, Poland, Slovenia, and Spain) the workshop had the following objectives:

- to promote operational cohesion among FEBA members;
- to strengthen the knowledge of participants on the role of the different European institutions, the decision-making process and the European social policies;
- to update the members of the EU Working Group on ongoing work concerning the European Social Fund Plus (ESF+).

As a follow up of the workshop, in collaboration with its membership, in particular the EU Working Group, FEBA drafted a **position paper** on "The European Social Fund Plus (ESF+) in Europe post-2020". It was a great opportunity to dialogue with MEPs and disseminate the document thanks to the involvement of our membership.



FEAD, European solidarity to meet basic needs of the most vulnerable citizens

In 2018 FEBA, in collaboration with members in Belgium, France, Italy and Spain, provided information and data to European institutions as regards the **assessment and implementation of the FEAD**. A survey was circulated and filled out in order to analyse the situation of food beneficiaries of the FEAD, assisted by Food Banks and tens of thousands of charities in Europe, in order to know their situation of social vulnerability; to analyse the Program's operation, its strengths and the challenges to which it must respond in the future. In total, the survey was filled out by over 7,000 charities. The FEAD Network brings together all those who are working to reduce the worst forms of poverty in European countries. It is a space for members to share good practice and encourage new ideas and specially to discuss how to provide food and/ or material assistance to the most deprived in Europe.

FEBA actively participated in the meetings of the **FEAD Network**, which is an open membership community for people providing assistance to the most deprived in Europe, especially through the Fund for European Aid to the Most Deprived (FEAD).

FEBA participated in the meetings of the FEAD Network:

- 1 March/ 9th FEAD Network Meeting on "The role of volunteers in FEAD delivery" in Brussels;
- **24-25 April**/ 10th FEAD Network Meeting on "FEAD's contribution to the delivery of the European Pillar of Social Rights" in Copenhagen;
- 19 June/ 11th FEAD Network Meeting on "Building partnerships between FEAD and ESF initiatives" in Brussels;
- 4-5 October/ 12th FEAD Network Meeting on "The provision of accompanying measures alongside food distribution" in Malta;
- 6-7 November/ 13th FEAD Network Meeting on "Homelessness" in Brussels.

Moreover, FEBA attended the FEAD meeting with EU-level stakeholders on 29 November 2018.



Circular Economy: preventing food waste through the recovery of surplus food for social purpose

FEBA is a member of the **EU Platform on Food Losses and Food Waste (FLW)** coordinated by DG Health and Food Safety, European Commission and in 2018 actively took part in the meetings of the **sub-groups on Food Donation and Action & Implementation**. The Platform supports the achievement of the SDG target 12.3 and contributes to the implementation of the Circular Economy Package, maximizing the collaboration of all actors of the food supply chain.

Moreover, on 28 November 2018, FEBA was invited to take part in the **first webinar organised by the European Commission on 'EU actions to prevent food waste**'. The event was part of the G7 members' exchange of best practices and lessons learned in reducing food loss and waste, under the G7 Alliance on Resource Efficiency. The webinar showcased EU actions carried out in the effort to achieve the UN SDG 12.3 target to halve per capita food waste at the retail and consumer level by 2030, and reduce food

FEBA participated in the meetings of the **EU Platform on Food Losses and Food Waste:**

- 19 March/ sub-group Action & Implementation in Brussels;
- 19 March/ sub-group Food Donation in Brussels;
- 24 May/ EU Platform FLW in Vilnius (Lithuania);
- 1-2 October/ sub-group Action & Implementation in Veighel (Netherlands);
- **26 October**/ sub-group Food Donation in Brussels. FEBA made a presentation on "More recovery, more sustainability. The contribution of FEBA and Costa Crociere to SDG 12 and 14".
- 6 December/ EU Platform FLW in Brussels.

In the context of the EU Platform FLW, FEBA contributed to the drafting of the document on "Redistribution of surplus food: examples of practices in the Member States", which will be finalized in 2019. losses along the food production and supply chains. FEBA provided an overview of initiatives related to the facilitation of food donation.

FEBA is also a member of the Advisory Group in the **project "Food redistribution in the EU: analysis of existing frameworks and dissemination opportunities"** financed by European Commission, DG Health and Food Safety. In 2018 FEBA provided advice in the design phase of each task of the project, provided analysis and information on existing regulatory and policy frameworks relevant for food redistribution in the EU Member States, including a list of operators and actors involved in food surplus donation across EU-28, an assessment of strengths and weaknesses of food redistribution models and how they relate to existing national and/ or EU regulatory and policy measures.

FEBA also attended conferences held at the European Parliament, as **"Less Waste, More solidarity. The Italian Case and the Good National Practices"** which was organized by MEP Patrizia Toia on 22 May and **"Does circular economy affect corporate performance and reputation? The answer of the European enterprises"** organized by MEP Simona Bonafè on 28 November.







The collaboration between companies and our European network of Food Banks concretely shows how circular economy not only has an environmental and economic impact, but also contributes to rediscovering an intrinsic social value for the benefit of the company and the whole community.

Angela Frigo, Secretary General of the European Food Banks Federation



Supporting and strenghtening Food Banks

One of FEBA's key areas is to work with its membership to strengthen the network, share knowledge and best practice, contribute to build expertise and ensure efficiency.

Training, sharing knowledge and best practice

FEBA Annual Convention 2018 was organized in collaboration with the Hungarian Food Bank and took place on 24-26 May in Budapest (Hungary). It brought together more than 100 participants from 30 countries, including food bankers, policymakers, business partners, leading experts and other NGO representatives.

It was focused on **"Redistributing more nutritious surplus food** - **opportunities and challenges"** and dedicated to knowledge sharing and training on innovative solutions in logistics and IT that can help Food Banks to increase efficiency and scale operations, ultimately allowing them to recover and redistribute more food. In 2018 FEBA organized the following activities in order to reinforce the capacity building of its membership:



In collaboration with Federación Española de Bancos de Alimentos and Banco de Alimentos de Madrid.

Participants increased their knowledge about the management of a Food Bank, including topics such as financial management and planning, food recovery and logistics, food collections, European funding, hygiene and food safety, collaboration with charities, etc.



Participants developed their skills and shared successful and unsuccessful practices in fundraising. The skill-sharing session was with the participation of professionals from corporates which explained how to improve the fundraising activity from the perspective of a potential donor.



In collaboration with the Fédération Française des Banques Alimentaires.

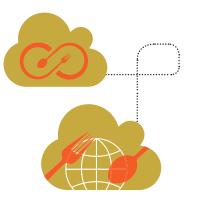
The session focused on sharing best practices about food transformation as a way to extend the shelf-life of surplus food and to prevent food waste.



Food Rescue: the New Future of Food Donation

In 2018 FEBA launched the project **"The Future of Food Banks in Europe. Preparing the 20s"**, awarded with a grant by DG Health and food Safety, European Commission. The objective of the project is sharing best practice and knowledge amongst FEBA members to support recovery and redistribution of surplus food to feed people in need. This contributes to the achievement of the UN SDGs, in particular SDG 12.3 by preventing food waste through the redistribution for human consumption.

The first activity of the project consisted in a **skill-sharing session "Food Rescue: the New Future of Food Donation"** was focused on the delegated distribution model and took place in Dublin during two days in



December 2018. Food Bank representatives from 15 European countries shared best practice and knowledge about existing models of delegated in their countries.

The project will continue in 2019 with training and skill-sharing sessions.

Developing partnerships

FEBA teamed up with corporates and foundations with the aim of supporting and developing the organization and its membership. In 2018 we consolidated the existing partnerships with corporates, foundations and associations and we initiated collaborations with new corporates.

Costa Crociere and FEBA: a project without borders for a goal with infinite horizons

Food is our most vital connection to the planet and it is precious to all cultures. All over the world good food means health and conviviality.

In 2017 FEBA launched a unique and successful project with Costa Crociere which was expanded in 2018: on board Costa Crociere cruises sharing food means joy because surplus food is turned into meals to be shared with communities in need. The project consists in **the recovery of safe and edible ready-to-eat food which was prepared but not served to guests of cruises**. This project is part of a much wider food waste reduction program implemented by Costa Crociere: 4GOODFOOD, whose aim is to halve food waste by 2020 across the fleet – 10 years ahead of the UN's 2030 Agenda goals.

Food is placed in aluminium containers to ensure food safety and traceability, and then stored in refrigerators. The next day, when the ship docks in the port, the containers are delivered to the volunteers of the Food Bank and then to a local charity assisting people in need.

The project started in **Italy** (Savona, Civitavecchia, Bari, Palermo), then it was replicated in **France** (Marseille, Martinique, Guadalupe) and finally in **Spain** (Barcelona). To date, the project is active in 8 harbours: since the beginning 95.000 portions of excellent food have been donated giving a second life to food and to the beneficiaries who receive it. The project is under development across Europe.







Foster the development and creation of Food Banks

This activity covers the cohesion of our membership, the support of our members and project members in their development, and the monitoring of initiatives of Food Banks in new countries.

Membership cohesion

FEBA supported the **development of activities of several members**, such as Czech Republic for the purchase of a cold storage room and a high forklift for the new logistic centre in the Central Bohemia; Estonia to improve the recovery and redistribution of surplus food; Hungary for several infrastructural upgrades of the warehouse; Serbia for increasing the staff.

We also supported Greece and UK to strengthen the structure of their networks and Norway to open a new Food Bank in Rogaland.

With the aim of reinforcing cohesion, FEBA launched joint actions or campaigns at European level involving several countries. For instance, during winter holidays VF Corporation partnered with FEBA and organized a Food Collection Campaign called "Feeding a Need". The campaign took place in the company's Offices and Distribution Centers across Europe, from the 3rd to the 14th of December. In total, VF Corporation employees donated over 1 ton of non-perishable food in favour of the Food Banks of Belgium, Czech Republic, France, Germany, Greece, Italy, Netherlands, Poland, Spain and United Kingdom. The food collected helped providing more than 2,000 meals to people and families in need.

As regards associate members, FEBA maintained regular contacts with the local teams, organized monitoring visits, invited them to access our training activities and provided financial support. We supported Albania to reinforce the impact of the organization in the community of Tirana and to develop their activities and lessons platform in the smaller cities around the country.

In October we visited the Food Bank in FYROM-Macedonia and participated in the EU-WSS project conference in Skopje. In the beginning of October 2018 in Malta we attended the signing of the agreement on the first warehouse of the Malta Food Bank Foundation (MFBF). This represented an enormous step for the MFBF.

Within the framework of the project LIFE-Food. Waste.StandUp, FEBA participated in a conference organized by SIBAHE, the Food Bank in Slovenia, on 19 November 2018 in Ljubljana.

Membership expansion

In 2018 FEBA expanded its membership: after a partnership started in 2014, **Tafel Deutschland e.V.** in Germany became a full member in March 2018. In addition, in July 2018, the membership in Ireland moved from Crosscare to **FoodCloud Hubs** and following the creation of a national federation, in Norway the Matsentralen Oslo (Food Bank Oslo) passed the torch of membership to **Matsentralen Norge** (National Federation of Food Banks in Norway).





For us FEBA is both a source of inspiration and support. It has opened opportunities for networking and collaboration and helped us explore challenges and opportunities together. We are both grateful and proud to belong to the network of European food banks!

> Paula Capodistrias, project leader at Matsentralen Norge





I am happy that Tafel Deutschland is now an official FEBA member. Neither food waste nor poverty relief stop at a country's borders. That is why it is important for us to collectively voice the concerns and demands of European food banks in Brussels.

Jochen Brühl, chairman of Tafel Deutschland e.V.





Becoming a member of FEBA is a huge honour for all the team at FoodCloud Hubs. We are eager to learn from all of the other members and also share what we have created, especially around our technology, to help to achieve our collective vision to reduce the amount of food that is wasted.

Aoibheann O'Brien, CEO of FoodCloud Hubs

What's next?

An Annual Report brings with it a sense of evaluation and it is the opportunity to be thankful for every little and big success, for the things we have discovered, realized and achieved. 2018 was extraordinary and 2019 seems no less new, special and demanding, for many reasons.

The European political landscape will look very different in many ways: we will have a new European Parliament, a choice that will in turn determine a new European Commission; furthermore, a probable European Union of 27 Members States will have to find its way forward in its new configuration; and, with the new Multiannual Financial Framework, the European Union will be defining the financial means available to it over the next seven years to take its vision forward and to make it a reality for its citizens.

The context of Food Banks is changing: the landscape for food redistribution is evolving due to many factors including a growing focus on circular economy, sustainability and corporate social responsibility, manufacturing advances and innovations, increased attention on nutrition and health, technology and digital transformation, and a stronger interest in public-private partnerships in order to build a more resilient food system.

Whether political, societal or technological, these issues deserve special attention in their own right. That is why FEBA wants to play a key role in the challenges ahead, focusing not only on each one of the issues individually but also on how they interrelate, and how they affect and are affected by each other.



Financials

STATEMENT OF INCOME AND EXPENSES	2018/€	2017/€
Income		
Membership fees	83.780	70.502
Donations from Individuals	10.234	13.958
Donations from Corporates and Foundations	433.987	253.596
EU Subisdies	148.878	0
Other revenues	31.828	889
Total Income	708.708	338.945
Expenses		
Network support activities	223.525	241.004
General & Administrative	336.716	68.093
Fund development	0	14.677
Total expenses	560.241	323.774
Income - Expenses	148.466	15.171
STATEMENT OF FINANCIAL POSITION	2018/€	2017/€
Assets		
Fixed assets	16.607	10.004
Accrued income	11.717	20.000
Prepaid expenses	0	117
Cash and cash equivalents	845.128	330.624
Total assets	873.453	360.745
Net assets		
Reserves	27.438	1.406
Retained Income	0	162.395
Continuity reserve	300.000	0
Results for the year		15.171
Total net assets	327.438	177.566
Liabilities		
Provisions	0	25.000
Accounts payable	106.932	23.173
Income recieved in advance	439.083	133.600
Total liabilities	546.014	181.773
Total net assets and liabilities	873.453	360.745



Governance

General Assembly

Our 24 full members constitute the General Assembly of FEBA. Once every three years, their representatives elect the members of FEBA Board of Directors. The directors elect the President, Vice-President, Treasurer and Secretary.

Board of Directors

The composition of the Board of Directors is the following:

Mr Jacques VANDENSCHRIK / Belgium - President Mr Jacques Bailet / France - Vice-President Mr Tom HILLEMANS / Netherlands - Treasurer Ms Karen-Inger THORSEN / Denmark - Secretary Mr Balazs CSEH / Hungary Mr Jochen BRÜHL / Germany Ms Malgorzata LELONKIEWICZ / Poland Mr Marco LUCCHINI / Italy Mr Pedro CASTAÑOS RUIZ / Spain

The Board of Directors nominates the Secretary General who leads the organization and manages the team.

Membership

FEBA Full Members

FEBA Associate Members

Albania / Food Bank Albania Austria / Wiener Tafel

Estonia / Toidupank

Ireland / FoodCloud Hubs

Lithuania / Maisto Bankas

Switzerland / Partage Ukraine / KCCF Food Bank United Kingdom / FareShare





Partnerships





Bloomberg

Brambles





















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