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Message from the President

Dear friends, dear European Food Bankers,

2019 has been a landmark year in FEBA's history. It has marked the year of the re-birth of a FEBA dedicated to its members but also resolute in taking an active role in the societal debate dominated by existential challenges: social, environmental, economic and digital. The decision to equip FEBA with a skeleton of well qualified, talented and salaried staff starts bearing its fruits.

The strengthening in mutual respect and independence of mind of our relationship with the European Union is a source of great satisfaction.

The organization of our skill-sharing and training sessions with the production of brochures edited to leave a traceable record of all contributions is a wonderful initiative which offers. at no or little cost to the participants, the opportunity to share best practices, build skills, and to strengthen fellowship between members. I can only encourage all countries to participate actively and to disperse the electronically supported documentation within their own networks.

2019 has been a year which has seen two of our major members, the Fédération Française des Banques Alimentaires in France and the Fondazione Banco Alimentare Onlus in Italy, celebrate 35 and 30 years of essential contribution to Food Banks in Europe. It is worth noting that both countries celebrated their anniversary with the adoption of an international tone and by including FEBA in their celebrations. The academic presentation in the European Parliament in Strasbourg and the hosting of the FEBA Annual



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Convention in Rome must be seen as the naturally extrovert dimension of Food Banks, of human solidarity. Wiener Tafel also celebrated 20 years of existence with a grandiose event in Vienna. Congratulations to all.

18 May 2019 will remain an historic date in FEBA's history. The audience granted by Pope Francis was a truly moving and inspiring event. His call for our continued action and for the involvement of the youth in our activities must be heard. Pope Francis' speech which can be recovered from our website must be read again and again. It is a constant source of inspiration and a powerful direction for our endeavors. This encounter was concluding a superbly organized FEBA Annual Convention which started with an international meeting at the FAO headquarters. A big thank you to our Italian friends for your invaluable assistance in organizing the event in Rome which, for the first time, was also attended by leaders of the Global FoodBanking Network and Feeding America.

I would like to conclude this foreword by thanking our super dedicated staff under the very capable leadership of Angela Frigo, our individual and corporate donors, and our members for their support and dedication. May we all be in excellent shape in 2020.

Jacques Vandenschrik,

President







To contribute to reducing hunger and malnutrition in Europe, through the fight against food waste and the call for solidarity, by supporting and developing Food Banks in countries where they are most needed.



OUR ACTIVITIES

- Awareness-raising on poverty, malnutrition, food waste and Food Banking, and advocacy for the maintenance of the Fund for European Aid to the Most Deprived, lifting obstacles to food donation for social purposes, and the promotion of circular economy.
- Strengthening the network by facilitating knowledge exchange, disseminating innovative best practices, expanding the reach of global partnerships to more countries, and assuring compliance to the FEBA charter.
- **Developing Food Banks through coaching, facilitating food and** fund sourcing, and fostering the creation of new Food Banks.



SHARING

IMPACT

In 2019, FEBA membership



768,000 tons

equivalent to

4.2 million daily meals





through

45,283 charities



9.5 million deprived people 🦠



The FEBA network

Food Banks and branches 32,280 co-workers



A variety of food sources



Prevention of food waste through recovery of surplus food



Food Collections

Surplus food is edible and safe food that for various reasons is not purchased or consumed by customers or people for whom it was produced, processed, distributed, served or purchased. It can be donated by food and drink manufacturers, retailers, wholesalers, food service, etc.

The publication and dissemination of the EU Guidelines on food donation by the European Commission was extremely important to foster this activity.

Every year, especially at the end of November/early December, many FEBA members organize a national food collection in collaboration with the distribution sector.

Citizens are invited to make a gesture of solidarity donating food to the Food Bank. Food collections are made possible by the collaboration with thousands of retailers and wholesalers, and by the mobilization of thousands of volunteers and millions of citizens.



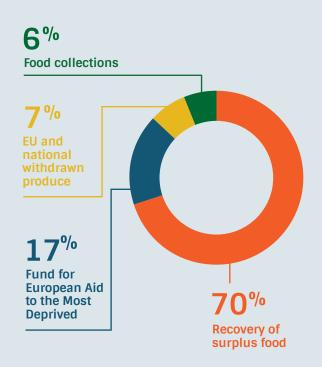
Fund for European Aid to the Most Deprived (FEAD)

The FEAD was established with a total funding of EUR 4.5 billion over the 2014-2020 period. The aim of the fund is to alleviate the worst forms of extreme poverty with the greatest impact in causing social exclusion, such as food deprivation, child poverty, and homelessness.

EU and national withdrawn produce

Produce withdrawn from the market for free distribution (price stabilization mechanism) and received from Producers' Organizations in the framework of EU and/or national programs.

Sources of food recovered by Food Banks



Source: FEBA consolidation based on the quantities of food collected by its membership in 2019.

Highlights

2019 was an extraordinary year for FEBA, laying the foundation for initiatives and actions in the new decade.



Completion of the activities as part of the first year of the project "The Future of Food Banks in Europe. Preparing the 20s", strengthening and expanding the knowledge of Food Banks about trends of the food system.



Participation in a Private Audience with Pope Francis, a first and oncein-a-lifetime opportunity for many **Food Bankers.**



Organization of an International Meeting "Working together to achieve SDG 12.3. Concrete actions preventing food waste" at the FAO HQ in Rome. It was a concrete opportunity to take stock of food waste prevention initiatives that have been implemented by aggregating the results obtained in the different countries.



Organization of many skillsharing and training sessions to share knowledge and best practice, build skills, and improve expertise, but also public events and conferences to exchange views and provide a contribution with our experience.



Your work is like that of trees - this is the image that comes to mind - which breathe in pollution but give back oxygen. And like trees, you do not keep the oxygen: you distribute the quantity required for living so that it reaches those in need.

Address of His Holiness Pope Francis to the members of the European Food Banks Federation / Vatican City / 28 May 2019



A daily relationship with our members by fostering unity, collaboration and motivation across European Food Banks.

Activities

Represent our membership at **European and international level**

We represent our membership on cross-cutting issues, fostering the activity of Food Banks for the benefit of charitable organizations, the most deprived people and the environment. We closely collaborate with European institutions, European stakeholders and EU-level NGOs.



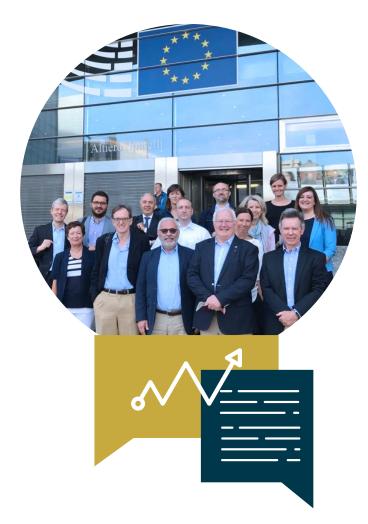
A. FEBA EU Working group: working together on **European topics**

In 2019 the FEBA EU Working Group continued the work started in 2018.

The first meeting took place in Brussels on 18-19 July 2019 and focused on the new European leadership after the elections of May 2019 and the main challenges ahead, especially regarding the Multi-Annual Financial Framework (MFF) 2021-2027 and the new European Social Fund Plus (ESF+).

The workshop had the following objectives:

- to update participants about the new European leadership
- to train participants about the current state of negotiations for the new ESF+, as well as the different position of the three core institutions (the European Parliament, the Council of the EU, and the European Commission)
- to strengthen the knowledge of participants on the current state of EU food waste measurement legislation
- to draft a roadmap for more direct and cohesive advocacy with European institutions.



The **second EU Working Group meeting** was organized in Strasbourg on 25 October 2019. Food Bankers from 7 EU Member States continued the work started in July with a focus on the Fund for European Aid to the Most Deprived (FEAD) and the ESF+. They gave valuable contributions sharing information from the different countries and trying to figure out a common path to advocate with the European institutions for the coming important months as regards the ESF+ and food and material assistance.

The day before the meeting, on 24 October, participants of the EU Working Group had the chance to attend the conference "L'aide alimentaire en Europe: des moyens à la hauteur des enjeux?" organized by the Fédération Française des Banques Alimentaires at the European Parliament in Strasbourg.

Furthermore, FEBA EU Working Group was invited to attend the Annual Forum on Food Aid and Social Inclusion held at the European Parliament in Brussels on 18 November 2019.



B. Annual Forum on Food Aid and Social Inclusion: the social impact of Food Banks



On 18 November 2019 FEBA organized the "Annual Forum on Food Aid and Social Inclusion. Dialogue between European institutions and concrete practices across Europe" at the European Parliament in Brussels. FEBA members, NGO partners and EU institutions representatives debated on subjects like the impact of FEAD on food aid and social insertion in Food Banks and NGOs.

This meeting was the occasion to have a general overview on the impact of FEAD, especially as regards food aid, and stress the importance of this fund for fostering the social inclusion of the most deprived people in Europe. Moreover, FEBA presented the outcomes of a survey conducted with 9 national Food Banks about the implementation of the fund in 2018.



FEBA participated in the meetings of the **FEAD** Network:

20 February

14th FEAD Network on tackling poverty among children in Brussels;

5 April

15th FEAD Network on different approaches to FEAD delivery in Brussels;

4-5 June

16th FEAD Network on tackling poverty and social exclusion of elderly people in Vilnius;

7-8 November 18th FEAD Network on monitoring and evaluation in FEAD in Brussels.

FEBA was also invited to participate and make a presentation at the 10th meeting of FEAD Expert Group on 4 October 2019. Finally, FEBA attended the Meeting with Stakeholders at EU level on 27 November, where the results of the survey on the implementation and impact of FEAD in 2018 were shared.



C. EU Platform on Food Losses and Food Waste

In 2019 FEBA actively participated in the meetings of the EU Platform on Food Losses and Food Waste and kept all the members constantly informed about its activities, especially during the skill-sharing session organized thanks to the grant awarded by DG Health and Food Safety.

In addition, FEBA contributed to the drafting of the document on "Redistribution of surplus food: examples of practices in the Member States", illustrating how Member States implement EU rules to facilitate food donation in practice.

FEBA also provided expertise and inputs for the Key recommendations for action in food waste prevention published by the European Commission on 12 December 2019. As rapporteur for the recommendations for action on Food Donation, FEBA highlighted how food donation not only supports the reduction of food insecurity but can be an effective lever in preventing the amount of surplus food put to industrial uses or sent for waste treatment and ultimately to landfill. During the event FEBA took care of recovering surplus food from the lunch and coffee breaks and a total of 60 kg of food were redistributed to the association La maison de Lazare in Etterbeek.

In the framework of the project "Food redistribution in the EU: analysis of existing frameworks and dissemination opportunities", financed by DG Health and Food Safety, FEBA in collaboration with some national Food Banks organized Stakeholders' Dialogues to disseminate the EU guidelines on food donation. The first dialogue took place during FEBA Annual Convention 2019 in Rome, and then it was followed by meetings in Vienna (10/09/2019), Bucharest (24/10/2019), Dublin (13-14/11/2019) and Athens (11/12/2019).







FEBA participated in the meetings of the EU Platform on Food Losses and Food Waste:

11 March

Sub-group Food Donation. FEBA made a presentation on the objectives and results of the skill-sharing "Food Rescue: the future of food donation" together with FoodCloud;

18 March

Sub-group Action & Implementation;

6 May

EU Platform FLW. FEBA made a presentation on "Food Rescue: the future of food donation";

30 September

Workshop Action & Implementation;

12 December

EU Platform FLW. FEBA presented the recommendations for action for food donation.



"Towards a Sustainable Europe by 2030"

On 30 January 2019 the European Commission published the Reflection Paper "Towards a Sustainable Europe by 2030" as part of the debate on the future of Europe. This document forms part of the EU's firm commitment to deliver on the United Nations Sustainable Development Goals, including on the Paris Agreement on Climate Change.

The European Food Banks Federation is presented as an example of civil society action under SDG 12.

Support and strenghten Food Banks

One of FEBA's key areas is to strengthen the network, share knowledge and best practice, contribute to build expertise and ensure efficiency for its membership. In order to do so, FEBA teamed up with experts from corporates, foundations and other organizations.

A. Sharing knowledge and best practice to reinforce the capacity building of FEBA membership



FEBA Annual Convention 2019 was organized in collaboration with Fondazione Banco Alimentare Onlus and took place on 15-18 May 2019 in Rome, Italy. It brought together more than 100 participants from 31 countries, including Food Bankers, policy-makers, business partners, leading experts and other NGO representatives.

The title of FEBA Annual Convention 2019 was "Towards the next decade, together" with the explicit intent to address the future of Food Banks in Europe. It also focused on the importance of strengthening ties within our network and with all relevant stakeholders. It was the occasion to share existing knowledge and best practice and to identify future goals and actions which can concretely contribute to the achievement of the UN SDGs, in particular the target 12.3.

This FEBA Annual Convention has been tremendously successful not only because of a big attendance but also because of the commitment of everyone throughout the event, from the International Meeting at the FAO to every single moment.

Jacques Vandenschrik President, European Food Banks Federation In 2019 FEBA also organized several activities in order to reinforce the capacity building of its membership:



Skill-sharing session "Why organize Food Collections?"

Organized in collaboration with



Česká Federace potravinových bank



23-24 September/ **Prague**



20 Participants



Participants exchanged experiences on food collections' models from different countries. The session was the opportunity to establish future set of actions to be implemented in the following months and years, especially for countries that have not yet organized food collections or for those who are just starting.



Skill-sharing session "Recovery from Food Service is possible!"

Organized in collaboration with





15-16 October/ Milan



22 Participants



Participants highlighted the hurdles to recover from the Food Service sector and to overcome these obstacles in order to increase the amount of recovered food both in quality and quantity. Experts from Fondazione Bruno Kessler, Elior Ristorazione and Pret Foundation participated in the skill-sharing session bringing their expertise and best practice.



Skill-Sharing session "Food processing for good nutrition"

Organized in collaboration with

Maistobankas





5-6 December/ Vilnius



19 Participants



Participants exchanged experiences about activities of processing food in order to extend the shelf-life of foodstuff with a very high nutritional value. Two Full-Professors from Politenico di Milano and Università degli Studi di Milano (Italy) helped participants to deepen the knowledge on the topic. The session was the opportunity to think about future set of actions to be implemented in the following months and years as regards food processing.



Training Session "Food Bank management: transforming challenges into opportunities, together"

Organized in collaboration with





9-11 December/ **Athens**



16 Participants



Participants shared best practices and experiences on Food Bank management, and mainly on food and fund raising and the management of volunteers. External experts from CHEP Greece and Delhaize Greece gave great insights during the session, which was therefore an opportunity to establish future set of actions to be implemented in the following months and years for Food Banks that are still in their development stage.

The Future of Food Banks in Europe. Preparing the 20's

In 2018 FEBA continued the work initiated for the project "The Future of Food Banks in Europe. Preparing the 20s", awarded with a grant by DG Health and Food Safety, European Commission. To achieve the objective of sharing best practice and knowledge amongst FEBA members to support the recovery and redistribution of surplus food to assist charities and feed people in need, FEBA organized different activities in 2019.



Skill-sharing session "Impactful data for social good" 4-5 February 2019 / **Brussels**

19 participants shared best practice and knowledge about data collection and talked about the possibility to adopt a shared model in order to aggregate data at European level. The goal of this skill-sharing session was to exchange views about a standardized and consistent methodology for data collection across Food Banks and define how to make sense of the information of impact management and measurement.

Food Bank Leadership Institute (FBLI) 25-27 March 2019 / London **Event organized by The Global FoodBanking Network in cooperation** with FEBA

Over 150 Food Bankers from more than 50 countries attended the FBLI. This annual event attracts not only Food Bankers, but corporate partners and thought leaders from across the globe to discuss the unique challenges facing the sector as they work to meet the needs of food insecure populations, while reducing food waste globally.

Skill-sharing session "Partnerships for the **SDG 12.3"** 7-8 November 2019 / Rome Session organized in collaboration with **Fondazione Banco Alimentare Onlus**

24 participants exchanged experiences about privatepublic partnerships, going beyond traditional food donation and financial support and looking for more comprehensive cooperation, in line with the SDGs and the approach of circular economy. This skill-sharing session was an opportunity to establish future set of actions to be implemented in the following months and years as regards the partnerships between corporates and Food Banks towards the SDGs.

To summarize the project and the activities organized throughout the year, watch FEBA's animation via the QR code!





Foster the development and creation of Food Banks

This activity covers the cohesion of our membership, the support of our Full and Associate Members in their development, and the monitoring of initiatives of Food Banks in new countries.



Membership cohesion

The many internal changes that occurred to our organization in 2018 were a great opportunity to relaunch and strengthen the ties between FEBA and its membership. The governance and the management of the organization took the chance to visit some of the members in order to better know and understand the network, strengthen the ties and assess the needs. In addition, all the skillsharing and training sessions organized throughout the year were an additional opportunity to ensure regular contacts and exchange knowledge.





Major events

Participation in an event for the 20th anniversary of Wiener Tafel (September 2019);

France

Participation in an event for the 35th anniversary of the Fédération Française des Banques Alimentaires (March 2019);

Germany

Participation in the General Assembly of Tafel Deutschland e.V. (June 2019);

Italy

Participation in the festivities for the 30th anniversary of Fondazione Banco Alimentare ONLUS (May 2019).

Moreover, FEBA was invited to participate in the LIFE-Food.Waste.StandUp "Dissemination Tour" and took part in the events to disseminate the outcomes of the project between October 2018 and June 2019: LIFE-Food.Waste.StandUp in Greece (6 March) and LIFE-Food.Waste.StandUp in Malta (9 May).

These events were also an opportunity to visit the Food Banks and exchange updates about the respective activities.



B. Membership expansion



As regards Associate Members, FEBA maintained regular contacts with the local teams, organized monitoring visits, invited them to access our training activities and provided financial support. It is important to highlight that thanks to increased fundraising activities FEBA had the possibility to better support its membership allocating funds to support the activity and develop projects, especially for the benefit of Associate Members.

In October the President and the Secretary General visited the Food Bank in North Macedonia and participated in the conference of the EU-WSS project in Skopje.

FEBA closely collaborated with Banca pentru alimente Bucuresti in Romania and the Secretary General visited the Food Bank on 20 February, 12 April and 23 October. The Food Bank became an Associate Member on the occasion of the Annual Convention in Rome.



Developing Partnerships

FEBA teamed up with corporates, foundations and NGOs with the aim of supporting and developing the organization and its membership. In 2019 we consolidated the existing partnerships and we initiated collaborations with new partners that share our vision and goals.

Our network is our value. Through partnerships, we were able to support specific projects of our members. We want to be close to the local Food Banks and assist concrete needs. That's the reason why we always try to find a way to connect active employees happy to serve the cause with their Food Bank of reference. Together with our partners we like to build experiences where mutual sharing is the basis. For this reason, we managed the organization of various voluntary activities around Europe.

Moreover, we invited our partners to attend and intervene during the skill-sharing and training sessions we organized for our members, in order to maintain a constant dialogue and benefit from their experience.

Finally, transforming challenges into opportunities together with our partners is something that motivate us. To facilitate this process, we created a landing page on our website to promote fundraising campaigns and volunteering activities.

Bloomberg





















What's next?

The landscape in 2019 changed a lot and it will have an impact on 2020. Firstly, a new European leadership, a European Union with 27 Members States, and a new political commitment for the next seven years. Secondly, the context of Food Banks is constantly changing and evolving to meet new challenges such as the necessity to assess the impact of the activity but also an increased attention on innovation, technology, nutrition and health, digital transformation, and a stronger interest in public-private partnerships in order to build a more resilient food system.

FEBA, in collaboration with its membership, wants to play a key role in the challenges ahead and 2020 plans focus on two key actions:



FEBA wants to foster an efficient way to collect data in a reliable and - most of all - comparable format across different countries, and to address the need for more clarity in terms of impact measurement.



Following the outbreak of the COVID-19 pandemic in Europe, FEBA works to support its membership to meet the incipient food emergency.



Both actions are mutual dependent if we want to secure the activity of European Food Banks today and in the future and they will have a concrete impact on several activities:



To feed the dialogue with European institutions and international organizations in order to promote programming period 2021-2027 for the benefit of FEBA and its membership (e.g. Multiannual Financial Framework, European Social Fund Plus, Common Agricultural Policy, European Green Deal, Farm to Fork Strategy, etc.).

- To stimulate new opportunities for collaboration with European stakeholders and NGOs; to strengthen existing and build new partnerships with corporates, aimed at donating funds and/ or surplus food, and developing volunteering opportunities for their employees to the direct benefit of FEBA and/or its membership; and to develop common projects on specific topics such as on future generations and child food poverty.
- To improve the efficiency of Food Banks as effective professional food redistribution industry and on the other hand for charitable organizations and final beneficiaries.
- Starting from identified needs and trends, to empower FEBA membership with capacitybuilding activities and the exchange of knowledge and best practice.
- To efficiently use the funds awarded by the European Commission and donated by partners.
- To assess whether current Associate Members have achieved the necessary requirements to become Members and expand the membership into new European countries.
- To support more charitable organizations and more deprived people in order to leave no one behind.

Governance and structure

General Assembly

Our 24 Full Members constitute the General Assembly of FEBA. Once every three years, their representatives elect the members of FEBA Board of Directors. The directors elect the President, Vice-President, Treasurer and Secretary.

Board of Directors

The Board of Directors nominates the Secretary General who leads the organization and manages the team.



Jacques Vandenschrik President / Belgium



Jacques Bailet Vice-President / France



Pedro Castaños Ruiz Secretary / Spain



Tom Hillemans Treasurer / Netherlands



Jochen Brühl / Germany



Balazs Cseh / Hungary



Malgorzata Lelonkiewicz / Poland



Marco Lucchini / Italy



Lisa Moon / The Global FoodBanking Network

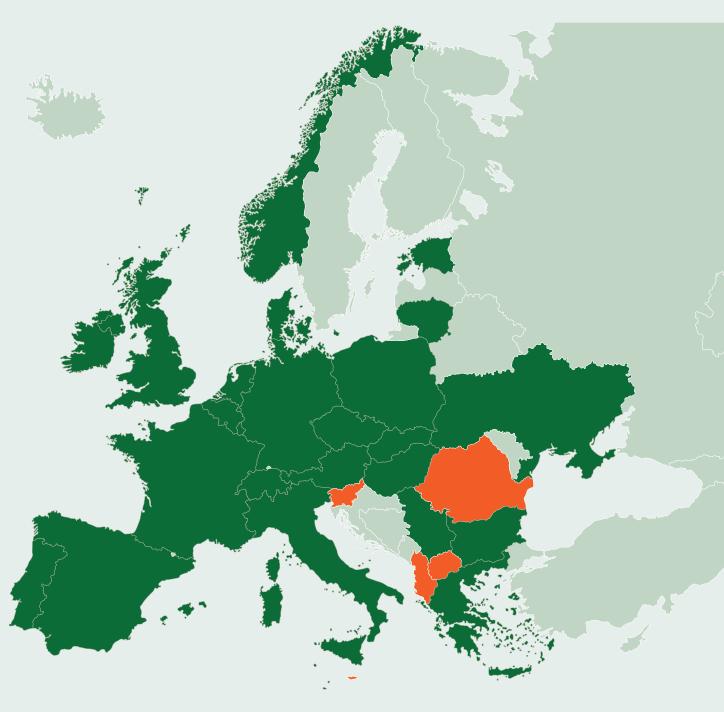


Karen-Inger Thorsen / Denmark

Financials

STATEMENT OF INCOME AND EXPENSES	2019/€	2018/€
Income		
Membership fees	83.724	83.780
Donations from Individuals	3.719	10.234
Donations from Corporates and Foundations	329.199	433.987
EU Subisdies	250.462	148.878
Other revenues	2.039	31.828
Total Income	669.143	708.708
Expenses		
Network support activities	142.485	223.525
General & Administrative	510.193	336.716
Fund development	0	0
Total expenses	652.678	560.241
Income - Expenses	16.465	148.466
		•••••
STATEMENT OF FINANCIAL POSITION	2019/€	2018/€
Assets		
Fixed assets	10.333	16.607
Accrued income	112.824	11.717
Prepaid expenses	4.135	0
Cash and cash equivalents	612.489	845.128
Total assets	739.781	873.453
Net assets		
Reserves	27.438	27.438
Retained Income	0	27.430
Continuity reserve	300.000	300.000
Results for the year	16.465	0
Total net assets	349.904	327.438
Liabilities		
Provisions	0	0
Accounts payable	83.076	106.932
Income recieved in advance	312.801	439.083
Total liabilities	395.877	546.014
Total net assets and liabilities	739.781	873.453

Membership



24 Full **Members** **Associate Members**

Full Members

WIENER **TAFEL**

Austria / **Wiener Tafel**



Belgium / Fédération Belge des Banques Alimentaires/ Belgische Federatie van Voedselbanken



Bulgaria / **Bulgarian Food Bank**



Czech Republic / Česká Federace potravinových bank



Denmark / Foedevarebanken



Estonia / **Toidupank**



France / Fédération Française des Banques Alimentaires



Germany / Tafel Deutschland e.V.



Greece / **Food Bank Greece**





Hungary / Magyar Élelmiszerbank Egyesület



Ireland / **FoodCloud**



Italy / Fondazione Banco **Alimentare ONLUS**





Lithuania / **Maisto Bankas**



Luxembourg / Banque Alimentaire (Luxembourg)



Netherlands / Voedselbanken Nederland



Norway / **Matsentralen Norge**



Poland / Federacja Polskich Banków Żywności



Portugal / Federação Portuguesa dos Bancos **Alimentares**



Serbia / **Banka Hrane Beograd**



Slovakia / Potravinová banka Slovenska



Spain / Federación Española de Bancos de Alimentos



Switzerland / **Partage**



Ukraine / **KCCF Food Bank**



United Kingdom / **FareShare**

Associate Members



Albania/ Food Bank Albania



Malta / Malta Food Bank **Foundation**



North Macedonia / Banka Za Hrana Makedonija



Romania / Banca pentru alimente București



Slovenia / SIBAHE - Slovenian **Food Bank**





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