



## European Food Banks Federation a.s.b.l. ANNUAL REPORT 2022

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## Chapter 1 – Message from the President

Dear Food Bankers and their friends,

2022 will remain the year of the war between Russia and Ukraine. The devastation of this country and the damages inflicted on its people have left the world speechless and horrified.

Very soon after the Russian invasion, the Presidents of FEBA Members were convened to determine the adequate response to the largest disaster experienced in our 38 years of existence.

**The concern for the Food Banks in countries neighbouring Ukraine and receiving the first and massive inflow of refugees was followed by an instant solidarity reaction.** Many Food Banks immediately organised the transport of food to Moldova, Poland, Romania, and Ukraine. Some FEBA Members considered that it would be more helpful to send funds rather than food. We even registered the donation of food by the Milano Airport employees that was airlifted to Bucharest thanks to the support of a well-known international courier company.

Whilst the urgent need to overcome the shortage of food and the insufficient infrastructure in those countries was addressed mainly through bilateral assistance, FEBA decided to launch a fundraising campaign under the logo #AllTogether4Ukraine.

It took a few months to register the donations and the pledges of many donors from all over the world. Our partner organisation, The Global FoodBanking Network (GFN) played an important role in securing some important donations. The Board of Directors set up an Emergency Response Committee and a Ukraine project manager was appointed to alleviate the unexpected workload for FEBA's staff. The absolute necessity to develop the infrastructure of the FEBA Members, mainly in Moldova and Romania, to respond to the unexpected challenge to manage a massive flow of food and to redistribute it to the refugee population was financed thanks to the generosity of the first donors.

The humanitarian situation and our commitments towards all those persons and organisations willing to help, warranted a first visit to Moldova, Poland, and Romania and then a second visit focused on Ukraine in Lviv and Kyiv to assess the real situation and needs. Meeting with some local and national authorities to develop the right assistance strategy was essential. In the meantime, food aid for immediate impact on refugees provided mainly by our members in Estonia, Greece, Hungary, Lithuania, Moldova, Poland, Romania, and Slovakia, was distributed by the existing Kyiv City Charity "Food Bank" Foundation in Kyiv or by local associations dealing directly with FEBA Members such as France and Portugal. It quickly became evident that the existing infrastructure and organisation didn't have the ingredients to face the challenge of feeding more and more internally displaced persons. The Emergency Response Committee seconded by the Board of Directors decided to implement a strategy aimed at distributing as much food as possible to as many disadvantaged persons as possible in the various provinces of Ukraine. **The Ukrainian Food Banks Federation was incorporated in early October 2022 and managed to achieve considerable penetration and results in the space of a few weeks.** It is evident that surplus food rescuing is not enough to face the challenge of feeding the tens of thousands of people facing food insecurity for the first time. Food is purchased in the best possible conditions and is redistributed at the time of writing these lines in 17 different provinces of Ukraine. This effort is financed mainly through the funds received via the #AllTogether4Ukraine campaign and represents the largest contribution ever made in FEBA history.



The volunteers of the Ukrainian Food Banks Federation deserve our unmitigated admiration for the excellent work performed in sometimes difficult even life-threatening conditions.

The repercussions of the war in Ukraine also affected Europe as a whole, **the alarming inflation rate and the even more taxing increases in food prices are placing a heavy burden not only on the population but also on Food Banks.** European Food Banks are doing everything they can to source more food, but it is not enough to satisfy the raising demand from charities. More and more food needs to be recovered and redistributed to respond to the needs of our beneficiaries. Massive assistance is required to maintain food banking activities alive and efficient. Do not leave this call unanswered!

Jacques Vandenschrik  
President



## Chapter 2 – Our Mission, Activities, and Values

### Our Mission

To contribute to the reduction of food insecurity in Europe through the prevention of food waste and the call for solidarity, by supporting and developing Food Banks in countries where they are most needed.

### Our Activities

- Raising awareness of the Food Banks' activity through advocacy and collaboration with international and European institutions, stakeholders, and organisations;
- Application and audit of its members on the principles of the Food Banks Charter;
- Exchange and communication of information on the economic and social situation in the different countries and on the actions of the network;
- Training of Food Bank managers with respect to creation, organisation, management, regulatory, and nutritional issues;
- Teaming up with experts, companies, foundations, and other organisations at international and European levels to contribute to the achievement of the organisation's mission; and
- To solicit and manage projects and develop partnerships with companies in order to raise funds for the European Food Banks Federation and its members, organise food drives for its members, and carry out other activities.

### Our Values

- Giving
- Sharing
- European Solidarity
- Fighting Food Waste



### Chapter 3 – Impact of the FEBA Network

The European Food Banks Federation (FEBA) is a European non-profit organisation and in 2022 worked in collaboration with **23 Full Members** and **7 Associate Members** in **30 European countries**.<sup>1</sup>

In 2022, the **351 Food Banks** belonging to the FEBA membership redistributed **876,316 tonnes of food** to **44,884 charitable organisations** providing food assistance to **12.4 million most deprived people** thanks to the professionalism of **97,940 co-workers (93% volunteers)**. In addition to surplus food from the food supply chain, FEBA Members also redistributed food from the Fund for European Aid to the Most Deprived (FEAD) and the REACT-EU initiative, the EU Fruits and Vegetables withdrawal scheme, as well as from individual and corporate food collections.<sup>2</sup>

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<sup>1</sup> Number of FEBA Members on 31 December 2022.

<sup>2</sup> In some countries such as Estonia, Germany, and the Netherlands, FEBA Members redistribute food not only to other charitable organisations but also provide food directly to end beneficiaries. This is the aggregation of data provided by FEBA Full Members and Associate Members at European level. In the case of Tafel Deutschland e.V., the data for food quantities is based on an estimation.



## Chapter 4 – Reflecting on 2022

### 4.1 Activity of FEBA General Assembly, Board of Directors, President's Conference, and Team

Since 2018, FEBA has gone through several huge changes such as the transfer of its headquarters from Bourg-la-Reine (Paris) to Brussels in February 2018 with the objective of working more closely with EU institutions and other European stakeholders and NGOs.

Good governance and dialogue between the different levels of the organisation were ensured through the organisation of several meetings.

In 2022, FEBA organised **2 virtual meetings** of its **General Assembly**, respectively on 24 June and 15 December. The voting sessions were conducted with a secure and verified online system and gave the possibility also to Associate Members and observers from the Full Members to attend as non-voting participants. These two meetings were the occasion to update the entire membership on different topics. In addition, the General Assembly of June approved the Moral and Activity Report 2021, the 2022 financial accounts and decided on the annual membership fees. During the General Assembly on 24/06, 7 members of the FEBA Board of Directors were (re)elected by secret ballot. The General Assembly in December approved the FEBA Strategic Plan 2022-2026, established a Disaster Fund, approved the budget for 2022, and amended the Internal Rules and Regulations.

The **Board of Directors** met virtually **five times** during the year (in person, hybrid, or online): 13/06 (online), 24/06 (hybrid), 05/09 (hybrid), 12/10 (in person, on the occasion of FEBA Annual Convention 2022), and 05/12 (online).

In addition, the 3 Steering Committees that were established at the end of 2021 did not become operational until 2022 and an ad hoc Committee (Emergency Response Committee) was created to manage the urgent response to the crisis in Ukraine. A total of **39 meetings of 4 Committees** were held in hybrid or online format. In particular: 2 meetings of the **Audit & Risk Committee** (07/07, 28/09), 4 meetings of the **Finance Committee** (23/05, 05/10, 17/11, 28/11), 3 meetings of the **Governance Committee** (08/07, 05/09, 05/10), 1 joint meeting of the **Audit & Risk Committee and the Finance Committee** (03/11), and 29 meetings of the **Emergency Response Committee** (18/03, 21/03, 24/03, 28/03, 04/04, 11/04, 19/04, 03/05, 09/05, 16/05, 23/05, 13/06, 20/06, 27/06, 04/07, 11/07, 18/07, 01/08, 26/08, 09/09, 16/09, 23/09, 30/09, 07/10, 21/10, 27/10, 10/11, 24/11, 01/12).

FEBA convened **4 meetings** of the **Presidents' Conference**. To exchange information, assess the needs of FEBA Members emerging from the outbreak of the war in Ukraine, and better coordinate the response, 3 special meetings of the Presidents' Conference were held online (28/02, 07/03, and 25/03). In addition, an ordinary meeting of the Presidents' Conference took place on 14/10 in Berlin on the occasion of the FEBA Annual Convention 2022.

Starting from 2018, the structure of FEBA has been reviewed, and key positions have been reassigned or created. In 2022, the **team** was composed of the following employees:

- 1) Angela Frigo, Secretary General (full-time, permanent);
- 2) Anna Friederitz, Assistant to the Secretary General (full-time, permanent), who started on 01/01;



- 3) Cédric Franssen, Finance and Administration Manager (full-time, permanent), who started on 30/05;
- 4) Charlotte Daneau, Communication Manager (full-time with credit-temps, permanent), who was on maternity and parental leave from 09/05 to 18/09 and then left the organisation on 04/11;
- 5) Filippo Cantù Rajnoldi, Partnerships and Capacity Building Manager (full-time, permanent);
- 6) Sofiiia Vara, Project Manager – Ukraine crisis (full-time, temporary), who started on 08/06;
- 7) Valentina D'Arrigo, Partnerships and Capacity Building Manager (full-time, permanent).

Moreover, FEBA decided to engage two trainees:

- Lilli Renner, EU Policy Trainee from 19/04 to 21/10;
- Alon Crini, Data Collection and Impact Assessment Trainee, from 19/07/2022 to 13/01/2023.

In addition, FEBA was supported by external consultants and experts, in particular a graphic designer for all FEBA publications (online and printed versions, visual identities, etc.), website maintenance and development, and IT specialists for the project on data collection and digital transformation.

Before presenting the main activities carried out in 2022, it is important to recall that, with a smart, agile, and inclusive approach, FEBA ensured the continuation of the activities and provided a point of support for the whole membership, leveraging IT tools and digital transformation. Besides carrying out ordinary activities, FEBA continuously developed extraordinary activities with the specific aim of coordinating and supporting its membership during the COVID-19 pandemic, the outbreak of the war in Ukraine, and the emerging cost-of-living crisis

FEBA organised several **high-level conferences, events, and meetings**:

- 5 meetings of the Board of Directors and 39 meetings of the 4 Committees (Audit & Risk Committee, Finance Committee, Governance Committee, and Emergency Response Committee);
- 2 General Assemblies (online);
- 1 Presidents' Conference on the occasion of the FEBA Annual Convention 2022 and 3 special meetings of the Presidents' Conference focused on the impact of the war in Ukraine on FEBA Members;
- 1 social media campaign featuring FEBA Members and their efforts to prevent food waste on the occasion of the third International Day of Awareness of Food Loss and Waste
- 10 meetings of the EU Working Group with the participation of more than 180 Food Bankers;
- Organisation of 3 FEBA conferences on EU topics, participation in 4 EU fora, and active participation in 6 high-level events organised by EU institutions or international organisations; and
- Organisation of the FEBA Annual Convention 2022, "*Europe in crisis – Food Banks in action*" (Berlin and online) in collaboration with Tafel Deutschland e.V., FEBA Member in Germany, which brought together over 224 participants, 19 speakers, moderators, and facilitators from 25 countries.

Moreover, to **target, measure, and act**, FEBA conducted a tailored survey and drafted a report on the impact of external factors, such as the COVID-19 pandemic and the cost-of-living crisis on FEBA Members in Europe. Moreover, FEBA circulated a survey and subsequently released a report on the implementation of the FEAD and REACT-EU in 2021.



FEBA continued the **project on data collection and digital transformation** that started in March 2020.

It is also important to mention that FEBA was invited to contribute to several high-level events:

- **24/01** | FAO - *Reducing food loss and waste in fruits and vegetables for improving access to healthy diets* (side event of the Tokyo Nutrition for Growth Summit 2021)
- **04/05** | European Economic and Social Committee - *Meeting of the Agriculture, Rural Development and Environment Section (NAT)*
- **09/06** | DG EMPL – *Meeting of the European Social Fund Plus (ESF+) Committee and Technical Working Group*
- **05/10** | FAO – *Food Loss and Waste Reduction in Europe and Central Asia; Regional Conference “Enabling the change”*
- **16/12** | European Commission – *Citizens’ Panel of the European Commission on food waste*

Finally, on 1 March 2022, FEBA launched the #AllTogether4Ukraine campaign aimed to support Food Banks helping the people of Ukraine.

## 4.2 Represent our membership at the European and international level

Supporting and coordinating 30 members bringing together 351 Food Banks all over Europe, FEBA is the best body to represent the interest of its members. FEBA not only monitors EU developments but also contributes to the EU policy-making process, using input from members, through consultations and participation in several expert and advisory groups, conveying in one single voice the position of the entire network at the international and European levels.

### Key achievements in 2022

- The **FEBA EU Working Group** was composed of **30 Food Bank representatives from 22 FEBA Members** – Austria, Belgium, Bulgaria, Czech Republic, Denmark, Estonia, France, Germany, Greece, Hungary, Ireland, Italy, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovenia, Slovakia, and Spain.
- **10 meetings** (7 online and 3 hybrid) of the FEBA EU Working Group with the participation of **more than 180 Food Bankers** and regular exchanges via email.
- Organisation of **3 FEBA conferences on EU topics**:
  - o **17/02** | *EU Solidarity through Food. A comparative approach on innovative synergies to support the most deprived* (Strasbourg (France) and online).  
Aiming to reiterate the importance of EU funding programmes, FEBA and the Fédération Française des Banques Alimentaires jointly organised a conference in the context of the French Presidency of the Council of the European Union and under the umbrella of the Conference on the Future of Europe.
  - 20/05** | *Food Donation to prevent food waste. Best practices of Food Banks to foster equitable food security in times of social, economic, and environmental crises* (online).  
On this occasion, FEBA published a [policy report](#) presenting the position of the organisation and its members on the European Commission’s proposal for EU-level food waste reduction targets.





- **14/11** | *Annual Forum on Food Aid and Social Inclusion 2022. Strengthening food systems by supporting the resilience and capacity of Food Banks* (Bucharest (Romania) and online).  
The FEBA Annual Forum on Food Aid and Social Inclusion is the annual opportunity to promote dialogue on important topics related to food aid and social inclusion. In 2022, it was organised together with Federația Băncilor pentru Alimente din România.
- Participation in **4 EU fora**:
  - EU Platform on Food Losses and Food Waste, including 3 sub-groups: Action & Implementation, Food Donation, and Food Waste Measurement;
  - Expert Group on the European Food Security Crisis Preparedness and Response Mechanism, including 2 sub-groups: Dashboard for the monitoring of food supply and food security, and Improving the diversity of sources of supply;
  - Advisory Group on Sustainability of Food Systems;
  - European Community of Practice on Partnership.
- Active participation in **6 high-level events organised by EU institutions or international organisations**.
- **5 EU Monitoring Reports** covering the most important updates at the EU level concerning Food Banks' interests.
- **4 policy briefings and reports** with insights on EU - related topics.
- **3 FEBA position papers** contributing to the EU policy-making process.
- Promotion of and response to **4 surveys in the framework of EU open Public Consultations**.
- **Circulation and analysis of 5 questionnaires** to monitor the past and future implementation of EU funding programmes.

### FEBA and members at the core of the EU

Established in 2018, the **FEBA EU Working Group** offers a platform to enable the sharing of information and insights to reinforce the knowledge and comprehension of EU-level initiatives and developments. This approach follows the objective of articulating common positions in a single voice and advocating for collective interests positioning FEBA and its members at the core of the European policy-making process.

During the monthly meetings, a large variety of EU-related topics were addressed, among them proposals about the definition of EU-wide food waste reduction targets, the planned revision of the Waste Framework Directive and the Sustainable Food System Framework Initiative, as well as the implementation status of the FEAD, REACT-EU, and the ESF+ as important funding programmes. In addition to these institutional subjects, the particularities of legislative frameworks on food donation and food waste prevention in different countries have been discussed, with the Food Bank representatives sharing challenges and opportunities inherent to the laws.

Given that, the sessions of the working group entailed a mixture of input from FEBA's side to inform about policy developments, testimonies from the members regarding on-the-ground implications, and an agile and constructive exchange leveraging key interests.

### EU policy developments in 2022

- **Food waste prevention to enhance sustainable food systems**



### 1. **EU Platform on Food Losses and Food Waste (EU Platform FLW)**

Since 2016, FEBA is a member of the EU Platform on Food Losses and Food Waste. This group of experts brings together over 70 stakeholders from every sector of the food system from producers, industries and retailers to Food Banks, international organisations, scientists, and high-ranking officials. All the players involved endeavour to find common solutions to considerably reduce food losses and to cut food waste by half by 2030, as set in SDG 12.3. The platform provides a discussion forum for the exchange of best practices, the measurement of food waste, and the assessment of progress made.

In addition to plenary meetings, in 2022 FEBA actively contributed to the work of the subgroups on Action & Implementation and Food Loss and Waste Monitoring. Additionally, FEBA co-chaired the subgroup on Food Donation, fostering discussion on the hurdles and drivers of food donation from the perspective of Food Banks and food business operators. In July and November 2022, two sessions were organised during which a visit to the Banque Alimentaire Bruxelles-Brabant took place and FEBA Members from Belgium, Czech Republic, Estonia, Germany, Hungary, Italy, and Norway provided input to the group on national policies and cooperation with the food industry.

### 2. **Advisory Group on Sustainability of Food Systems (AGSFS)**

In July 2022, the European Commission established the Advisory Group on the Sustainability of Food Systems to gather input from NGOs, companies, and institutions concerned with the Farm to Fork strategy. FEBA participated in the biannual plenary sessions of the group and contributed to the thematic discussions by publishing a position paper on the importance of food banking activities to support food insecurity, especially in times of crisis.

### 3. **European Food Security Crisis preparedness and response Mechanism (EFSCM)**

Aiming to support Europe's crisis resilience, the objectives of the European Food Security Crisis preparedness and response Mechanism (EFSCM), which was set up in 2022, is to evaluate how crises could impact European food systems and how to improve the collaboration between stakeholders, public or private, to effectively reduce and address those risks.

Selected to join this high-level expert group, FEBA actively contributed to its work providing valuable insight into the impact of the cost-of-living crisis on food security of the most deprived and participated in the subgroup Dashboard for the monitoring of food supply and food security, which fosters the establishment of an online tool collecting and aggregating quantitative and qualitative data on key indicators like food security. Moreover, FEBA was selected as a member of the subgroup on Improving the diversity and sources of supply.

In 2022, FEBA also contributed to policy and legislative developments and initiatives, such as the Sustainable food system framework initiative, the revision of the EU Waste Framework Directive, the EU-level food waste reduction targets, and the revision of date marking rules.

- **Addressing material deprivation and fostering social inclusion**

#### 1. **FEAD: the only EU fund to provide material support to the most deprived**

The Fund for European Aid to the Most Deprived (FEAD) was set up in 2014 to alleviate the worst forms of poverty and social exclusion, such as food deprivation, child poverty, and homelessness. In 2021, FEAD was complemented by a new fund in response to the pandemic and its disastrous



consequences on the most deprived: the Recovery Assistance for Cohesion and the Territories of Europe (REACT-EU).

On the occasion of the FEBA Annual Forum on Food Aid and Social Inclusion 2022, FEBA released its new publication “FEAD, REACT-EU, and the European Food Banks Federation: 2021 Implementation Report” intending to communicate concise insights on the implementation of these funds on the ground and to expose the implications of food, material, and social assistance on end beneficiaries. In 2021, 10 FEBA Members received a total of over 169,000 tonnes of food through the FEAD and/or REACT-EU.. Six members were also granted funds for accompanying measures, specifically aimed at tackling social exclusion.

## 2. CARE initiative: responding to the consequences of the war in Ukraine

The invasion of Ukraine by the Russian Federation provoked a wave of refugees in need of shelter, food, and other kinds of assistance. In response, the Commission initiated the Cohesion’s Action for Refugees in Europe (CARE) on 8 March 2022. This programme introduced more administrative flexibility, including the possibility to divert European funds from other sources towards the FEAD.

## 3. ESF+: transition towards integrated funding

Merging four previously separated social funding initiatives – the European Social Fund (ESF), the Youth Employment Initiative (YEI), the Fund for the European Aid to the Most Deprived (FEAD), and the EU Programme for Employment and Social Innovation (EaSI), the European Social Fund Plus (ESF+) has a budget of nearly EUR 100 billion (current prices) and 25% of the fund must be dedicated to fostering social inclusion. Aiming for 4% of ESF+ to be dedicated to the most deprived, at least 3% of the funding must address those facets of poverty which have the highest social exclusion impact, such as food deprivation, homelessness, and child poverty. As opposed to the FEAD programme, Member States may provide food and material assistance through vouchers.

- **Improving partnerships across Europe: European Community of Practice on Partnership (ECOPP)**

On 22 April 2022, the Commission launched the European Community of Practice on Partnership whose work focuses on the implementation of EU-funded programmes by providing a space for discussion and a forum for dissemination of best practices regarding the involvement in EU programmes.

This group brings together 153 organisations from 20 different Member States: managing authorities; social and economic partners, Civil Society Organisations, scholars, and FEBA.

## Beyond the European engagement

Not only was FEBA active at the European level, but also contributed to the international momentum, supporting various FAO and UN-led initiatives such as the **International Day of Awareness of Food Loss and Waste (IDAFWL) on 29 September**, but also participating in events of the World Food Forum and World Resources Institute.

FEBA collaborated with FAO Georgia, in facilitating and planning a visit of a delegation from Tbilisi to Brussels. On 26 August 2022, the delegation from Georgia, including Members of the Georgian Parliament, officials from different Ministries and the City Hall of Tbilisi together with stakeholders and representatives from FAO Georgia arrived in Brussels to meet with FEBA and learn more about



the daily activity of European Food Banks, food waste prevention, and legislation on food donation in Europe. This was part of a larger trip to France and Belgium in order to acquire knowledge about the operations of Food Banks and the national legal framework facilitating them. For the visit in Brussels, DG SANTE from the European Commission joined to explain the existing regulations at the European level. Fédération Belge des Banques Alimentaires / Belgische Federatie van Voedselbanken, FEBA Member in Belgium, offered some insights into the work at national level and current challenges. In order to provide not just theoretical knowledge but practical insights, the participants had the opportunity to visit the Banque Alimentaire Bruxelles-Brabant where volunteers sorted the recovered food and prepared it for redistribution to the charitable organisations.

FEBA also participated in the FAO #SaveFoodConference together with DG SANTE, FAO, UNECE and many others to share knowledge and share the latest solutions and best practices in reducing food loss and waste. This was a regional conference on Food Losses and Waste in Europe and Asia and took place on 5 October 2022 in Istanbul, Turkey.

### 4.3 Raising awareness and amplifying the voice

2022, as a year coined of uncertainty and socio-economic crisis, emphasised the crucial contribution Food Banks make to tackle food insecurity by preventing nutritious food from becoming waste. Through a range of events, FEBA aimed to raise awareness of their relevance in a food system in which large volumes are being discarded while millions cannot afford a quality meal.

#### Key achievements in 2022

- Organisation of **3 high-level events**;
- Giving the floor to **over 30 speakers** representing FEBA Members, EU institutions, and the private and public sector; and
- Reuniting **more than 250 participants from over 25 countries** as well as reaching a broad audience via streaming.

#### #FoodNoWaste: Promoting the International Day of Awareness of Food Loss and Waste

For the third time in a row, FEBA celebrated the **International Day of Awareness of Food Loss and Waste (IDAFLW)** on 29 September with its campaign “Food, no Waste”.

The IDAFLW made a clear call to action for public and private entities from across the food system and consumers to **collaborate to cut food loss and waste and enhance the efficient use of natural resources, mitigate climate change, and foster food security and nutrition**. FEBA promoted this appeal by collecting, publishing, and disseminating best practices of surplus food recovery and redistribution conducted by its members. Among others, a **social media campaign** was launched to reach a wide audience going beyond traditional stakeholders.

Moreover, leveraging this message, **Federația Băncilor pentru Alimente din România**, FEBA Member in Romania, organised a conference in Bucharest on the occasion of the IDAFLW, celebrating the impacts and results achieved with institutions, European partners, donors, organisations, members of the Romanian Food Banks, and supporters. FEBA’s Secretary General presented the development,



impact, and activities of the network of European Food Banks, focusing on the **enormous importance of food donation in the context of food loss and waste prevention.**

### **FEBA Annual Convention 2022**

The effects of **climate change, the COVID-19 pandemic, and the war in Ukraine** have placed the global economy under tremendous strain. This three-fold crisis provoking crippling supply chains, skyrocketing inflation rates, and spiralling costs of living leads to **food donation becoming a game changer and food security being increasingly fragile.**

The FEBA Annual Convention 2022 was entitled **“Europe in crisis, Food Banks in action”** and was organised in collaboration with Tafel Deutschland e.V. in a hybrid format on 13-14 October 2022 in Berlin. Over 224 participants, 19 speakers, moderators, and facilitators from 25 countries took up this issue, highlighting that in this difficult period, FEBA Members continue their endeavour to **prevent good surplus food from becoming waste and to ensure its safe delivery and redistribution to charities helping people in need.**

During the event, FEBA together with its members as well as external partners and stakeholders **shared, discussed, and exchanged best practices to alleviate the repercussions of the crisis and become more resilient** to future shocks. Bringing together a diverse set of participants and opinions, the conference encompassed inspiring panel discussions and encouraging keynote speeches while creating the space for exchange and discussions during workshops focussing on empowering collaboration, knowledge-sharing and communication, as well as data collection and digital transformation.

### **FEBA Annual Forum 2022**

Every year, the **FEBA Annual Forum on Food Aid and Social Inclusion** offers the opportunity to gather a diverse set of stakeholders and shed light on the subject from a specific angle.

The 2022 edition was organised on 14 November in partnership with Federația Băncilor pentru Alimente din România, FEBA Member in Romania, at the Palatul Parlamentului in Bucharest. Following its caption **“Strengthening food systems by supporting the resilience and capacity of Food Banks”**, the conference convened representatives from Food Banks, private and public sectors, as well as EU institutions to focus on two fundamental aspects leveraging the potential of Food Banks to protect the most vulnerable of our societies. On the one hand, it took stock of the challenges and opportunities inherent to **EU funding programmes geared at providing material assistance and fostering social inclusion**, such as the Fund for European Aid to the Most Deprived, REACT-EU, CARE, and the European Social Fund Plus. Moreover, establishing a forum for discussion and knowledge exchange on recent legislative developments to prevent food waste in Moldova and Romania, the conference further aimed at encouraging companies to donate surplus food for the benefit of the most deprived.

## **4.4 Support and strengthen Food Banks in Europe by providing training, sharing knowledge and best practice, and developing partnerships**

This activity consists in strengthening the network, sharing knowledge and best practices, contributing to building expertise and ensuring efficiency for its membership, and developing partnerships. In order to carry out this activity, FEBA teams up with partners and supporters as well as with external experts.



## Key achievements in 2022

- Over **20 companies, organisations, and foundations** committed to supporting FEBA and its members, in particular, ordinary activities and COVID-19-related activities;
- **14 new or renewed partnerships** for the benefit of FEBA and its members;
- **9 online fundraising campaigns** to engage corporate employees;
- **7 surveys** to assess the needs of FEBA Members and gather specific information aiming at building the capacity and further developing partnerships;
- **18 online and in-presence activities** with partners and supporters aiming to support members' capacity building;
- Facilitation of **in-kind donations** such as food, carton boxes, plant-based products, and crates; and
- Release of a **communication toolkit** targeted to existing and potential partners.

In 2022, **more than 20 companies, organisations, and foundations committed to supporting FEBA and its members**. FEBA reinforced collaborations with long-lasting partners, developed ties with new partners, renewed its eligibility for global grant-making organisations, and **signed 14 new or renewed Donation Agreements**.

In addition, FEBA conducted **7 dedicated surveys** to investigate specific areas for improvement, such as digitalisation, communication, and logistics.

Aiming to increase the skills and knowledge of its members, FEBA organised capacity-building activities customised to the needs and facilitated exchanges of mutual learning within the network. In 2022, **18 activities (mainly online to ensure more agility and participation)** were organised with partners and supporters aiming to support members' capacity building.

Among others:

- **15/02** | FEBA attended the SODEXO COEU Leaders Webinar with their top 600 leaders in Europe focusing on Stop Hunger.
- **28/02** | FEBA and DPDgroup organised an online event to present the partnership to DPD's local branches to raise awareness of FEBA Members' activities and stimulate country-level collaboration. FEBA worked to facilitate and encourage the local contacts to develop the capacity and resources of the members.
- **08/06** | FEBA and Brambles organised an online meeting to present the partnership renewal to the FEBA Members and Brambles' local branches and to share best practices.
- **28/06** | FEBA and IFCO organised an online event to present the collaboration and explain the delivery procedures to the FEBA Members. The IFCO in-kind donation helps reduce food waste in the fresh supply chain, by providing better protection and ventilation to fresh products.
- **19/10** | FEBA attended the Stop Hunger Ambassadors Leaders Webinar.
- **04/11** | Sodexo, Stop Hunger, and FEBA organised a webinar to present the partnership, share best practices and draw a path for the future of the cooperation. In particular, Fondazione Banco Alimentare ONLUS (FEBA Member in Italy) shared their experience with recovery and redistribution of surplus cooked meals from the catering sector and their collaboration with Sodexo and Stop Hunger at the local level.



- **30/11** | FEBA was invited to attend the BILLA CEE sustainability summit in Prague, Czech Republic, presenting an overview on food waste and food security to the top management of BILLA headquarters and BILLA Bulgaria, Czech Republic, Lithuania, and Slovakia. In addition, FEBA also shared the analysis of local collaborations, including challenges and opportunities, and advocated strengthening engagement. The meeting was concluded with a visit to the logistic centre of Česká Federace Potravinových Bank in Prague.

Moreover, FEBA encouraged and facilitated **in-kind donations** providing tangible support to the members. Several companies, according to their core business, donated food, or equipment such as personal protective equipment (PPE), transport, and carton boxes for the benefit of FEBA Members.

FEBA also worked on engaging corporate volunteers by promoting solidarity opportunities such as national Food Collections and warehouse activities and by facilitating connections between employees and Food Banks.

In this regard, FEBA launched **9 online corporate fundraising campaigns** for the benefit of its members. In particular, 8 companies (Adesa; Amazon; Call centre management association; DPDgroup; EatWellGlobal; Popsockets; TATA Consultancy Services; Tokio Marine HCC) committed to engaging their employees in this solidarity action raising meaningful economic resources to support the activities of FEBA Members.

In addition, FEBA jointly set up an online campaign with JustEat Takeaway.com (JET) through which the customers could use their JET's loyalty points to be donated to the Food Banks in Austria, Belgium, and Germany.

#### **COVID-19 support**

Furthermore, in 2022, FEBA continued to focus on the COVID-19 pandemic and related challenges since the social and economic consequences were still being felt, especially by the most deprived. In particular, FEBA continued to monitor and assess the evolution of pandemic and the resulting repercussions on the daily operations of its members across Europe.

#### **4.5 Collecting data and assessing the impact**

2022, as a year coined of uncertainty and socio-economic crisis, emphasised the crucial contribution Food Banks make to tackle food insecurity by preventing nutritious food from becoming waste. Through a range of events, FEBA aimed to raise awareness of their relevance in a food system in which large volumes are being discarded while millions cannot afford a quality meal.

#### **Key achievements in 2022**

- Regarding the **project “Quantifying the impact of European Food Banks – From Farm to Fork”**, FEBA stabilised the use of the Observatory on Food Donation by the project's Pilot Group; increased the number of FEBA Members taking part in the online Observatory on Food Donation; finalised the list of indicators as well as their definition, and identified KPIs; and improved the technical features of the online platform;
- Publication of **1 report to assess the activities of FEBA Members**; and
- Publication of **1 report to assess the implementation of FEAD and REACT-EU**.



## Assessing the activities of FEBA Members

FEBA assessed the impact of the COVID-19 pandemic on its members by designing and circulating a tailored online survey. The results were analysed and fed into the **report “Assessment of FEBA Members’ Activities”**, which besides the consequences of the pandemic (particularly from July to December 2021) also focused on the repercussions of the Ukraine crisis, inflation growth, increased food prices, food availability, and climate change (flooding, heat waves, wildfires) in the period January to June 2022.

In this report, FEBA presented the aggregated results of the survey filled in by 29 out of 30 members of the organisation. Within this framework, FEBA envisaged taking a snapshot and assessing the everyday needs of its members to describe the first and most visible consequences that the events of 2022 have brought, as comprehensively as possible.

## Assessment of the implementation of FEAD & REACT-EU

Aiming to **facilitate the dialogue** between all the stakeholders involved, namely the European Commission, national Managing Authorities, FEBA Members, and local charitable organisations, FEBA regularly **takes stock of the most important EU-level policies on social inclusion and food aid measures** with the **final goal of reducing food insecurity and fostering social inclusion** for the benefit of the most vulnerable groups in the EU.

In order to gather **reliable quantitative and qualitative data**, a survey tailored to collect practical insights on the implementation of the **Fund for European Aid to the Most Deprived (FEAD)**, as well as the **Recovery Assistance for Cohesion and the Territories of Europe (REACT-EU)**, had been circulated to FEBA Members that benefited from these programmes in 2021. The aggregated and analysed information constituted the base for a comprehensive publication entitled **FEAD, REACT-EU, and the European Food Banks Federation – 2021 Implementation Report**, which sheds light on the use of the funds, the characteristics of the food and/or material assistance provided, as well as the encountered challenges and observed opportunities.

The results of the assessment show that by conducting their daily activities, **Food Banks belonging to the FEBA network have been key players** in the pursuit of the objectives of the scrutinised EU funding programmes, i.e. the support of the most deprived, and will continue following this path under the upcoming European Social Fund Plus (ESF+).

## Data collection & digital transformation

**Data is critical to understanding hurdles and challenges, making informed, solution-driven decisions, and exploring new possibilities.** FEBA decided to continue the work on the project **“Quantifying the Impact of European Food Banks – From Farm to Fork”** aimed to implement an efficient method for data collection and analysis, through the strengthening of the capacity of the membership, in order to have an accurate impact assessment and, if possible, information about the intended and unintended long-term effects produced by the activity of the FEBA network at European level.

The development of a unique **online Observatory on Food Donation** in 2020 enabled FEBA and its 30 members to systematically and securely record a dataset of 89 indicators and 10 KPIs, monitor the progress, and disseminate the impact of its activities taking into consideration the economic,





environmental, nutritional, and social benefits. A key milestone has been achieved by the elaboration of a **consistent and standardised methodology and taxonomy** promoting uniformity across the FEBA network regarding the type of data collected while valorising diversity. Collecting accurate and consistent data is becoming more and more meaningful, allowing FEBA not only to assess the progress of the individual members but also to feed the policy-making process with evidence-based information and to take strategic decisions for the future of the organisation and the benefit of its members.

The gathered information provides a **springboard to increasing awareness of the importance of food loss and waste prevention and the potential inherent in food donation**, which offers a win-win opportunity to preserve the value of nutritious food at risk of being discarded and assist people in need.

FEBA established an online platform fostering the efficient review, assessment, and analysis of the collected information and facilitating the identification of trends and deviations. This activity **leverages evidence-based learning amongst FEBA Members** and supports them in conducting, professionalising, and further expanding their activities related to surplus food recovery and redistribution in a targeted manner. Particularly in times of socio-economic crisis triggering an increase in food demand across Europe, this has proven to be of immense relevance.

At the end of 2022, FEBA embarked upon the third year of the project, envisaging fine-tuning the broad set of indicators underlying the data collection exercise in order to **align them even closer to the reality of food banking activities** and further exploit the enormous potential offered by accurate qualitative and quantitative data. By the same token, in the framework of a pilot project, the online Observatory will be adapted to the implementation at the local/regional level to **facilitate the national data collection process**.

#### 4.6 Extraordinary activity: #AllTogether4Ukraine campaign

The outbreak of the war in Ukraine in February 2022 and its consequences constituted an unprecedented challenge for the FEBA Members in Ukraine as well as in the neighbouring countries, which FEBA tackled through the implementation of various and far-reaching support measures.

##### Key achievements in 2022

- Launch of a **dedicated campaign - #AllTogether4Ukraine** – to support Food Banks in helping the people of Ukraine;
- **3 Presidents' Conferences** with FEBA Members ;
- **29 meetings** of the **Emergency Response Committee**;
- **2 visits to FEBA Members** in Ukraine, Moldova, Poland, and Romania; and
- **9 special newsletters**

Reacting immediately, FEBA launched the [campaign #AllTogether4Ukraine](#) on 1 March 2022, which aimed **to support Food Banks in helping the people of Ukraine**, in particular **FEBA Members in Ukraine, Moldova, Poland, Romania, and Slovakia**. Since the beginning, the response from the FEBA network, the private sector, and individual citizens has been overwhelming. **The first donation of €20.000,00 was transferred to the Kyiv City Charity Foundation "Food Bank", FEBA Member in Ukraine, on 1 March 2022.**



In March, the FEBA Board of Directors decided to grant the **temporary status (one year) of Associate Member to Banca de Alimente in Moldova and the Federatia Băncilor pentru Alimente din România** in Romania to be able to support their activities, especially the provision of assistance to refugees, more efficiently. Also, the Board of Directors established a frequently-meeting **Emergency Response Committee** to coordinate and manage the measures taken to alleviate the crisis impacts

**FEBA targeted its first wave of interventions on supporting its members in Ukraine, Moldova, Poland, Romania, and Slovakia.** Among others, FEBA encouraged partners and supporters to donate food and economic resources for the benefit of local members who were tirelessly assisting refugees as well as traditional end beneficiaries.

On the same page, the infrastructures of FEBA Members were insufficient to cope with this exceptional situation. Hence, **FEBA reinforced the logistics of these organisations to promote the provision of food where it was most needed.**

**From 5 to 12 April 2022**, a FEBA delegation visited Romania, Moldova, Poland, and Ukraine to monitor the situation and assess the needs.

**From 29 August to 2 September**, a FEBA delegation visited Kyiv and Lviv to monitor the situation and develop a plan of increased support during the winter.

The elaborated plan had a **twin-track approach: supporting the Ukrainian FEBA Member by redistributing food to where it is most needed and strengthening the Food Bank's capacity.** The first track consisted in purchasing food through the national association of producers in Ukraine to build a collaboration that will guarantee good value for money and support the local economy. The second track entailed the establishment of a national Federation with solid governance and financial proprietary that will coordinate the food distribution to the current Food Bank in Kyiv and a new one in Lviv.

On 21 October, the **Ukrainian Food Banks Federation** was established and on 5 December, the Board of Directors decided to grant the **temporary status (one year) of FEBA Associate Member** replacing the Kyiv City Charity Foundation "Food Bank".

#### **4.7 Harnessing the power of communication**

In support of all the activities above, **communication** played a key role and continued to improve considerably in the course of 2022.

FEBA maintained its online-focused communication strategy which was complemented by the organisation of physical and hybrid events. All FEBA publications were disseminated online through different channels (website, newsletter, social media, etc.).

FEBA also continued **to develop the website**, and in particular developed a Members Area to be used as a repository for documents, to register for events and conferences, and to manage travel reimbursements, to make it more user-friendly and to promote and share information in a clear and effective way. On top of that, FEBA created different webpages linked to the main website to promote,



and share information, video recordings, and follow-up materials for the different online events organised.

The overall implementation of the activities was supported and leveraged by a broad variety of communication activities:

- **32 newsletters and direct mailings to 3,935 subscribers** divided into FEBA Members, EU and international institutions, and External Partners
  - **7 regular FEBA newsletters** featuring EU developments, updates from partners and supporters, FEBA news, network stories, and a calendar of future events and activities of interest were sent to an audience of over 3,500 interested citizens, partners, Food Bank co-workers, EU officials, and other stakeholders;
  - **19 direct mailings** particularly designed to announce, promote, and follow-up on events, such as the FEBA Annual Convention (T4.2) or the FEBA Annual Forum (T4.1), or webinars together with partners and supporters;
  - **6 special newsletters** focussing on FEBA's campaign #AllTogether4Ukraine;
- **7 press releases and 1 statement of the FEBA President** were prepared and circulated;
- **45 Instagram posts, 60 Facebook posts, 30 LinkedIn posts, and 41 Tweets** reaching a total of up to **5,777 followers**, plus frequent publication of Instagram stories;
- **13 videos** published on the FEBA YouTube channel (1,120 views in total, 342 channel subscribers): 1 video related to food donation, 1 video on partnership activities, video on the impact of FEBA and its members (with and without voiceover), and 9 videos on the activities of FEBA Members in relation to the impact of the war in Ukraine;
- **11 reports**
  - **5 online EU Monitoring Reports** (Jan, Feb-April, May-June, July-Sep, and Oct- Dec);
  - **2021 Annual Report**;
  - **5 reports** (print and online) on the activities of the FEBA EU Working Group in 2022, Partnerships Activities, the Annual Forum on Food Aid and Social Inclusion 2022, FEAD, REACT-EU, and the European Food Banks Federation, and the Assessment of FEBA Members' Activities;
- **1 brand identity guideline**;
- **1 customised toolkit** with partnerships communication materials;
- Regular updates of the FEBA website; and
- **5 ad hoc websites** dedicated to specific events and campaigns, Annual Forum, 29 September, and Annual Convention.



## Chapter 5 – Collaborating with our partners

The partners and supporters who shared the vision of FEBA, with their empathy and commitment enabled FEBA to stand beside its members and make progress in food waste prevention and food insecurity reduction, especially considering the surge in food demand and the increased activity in 2022.

<b>PARTNERS</b>		
Ansell	Eurostep	Just Eat Takeaway.com
Billa-IKI	GEOPOST	McCain
Bennet	General Mills Foundation	PENNY
Brambles – CHEP	HCL Technologies Limited	POPSOCKETS
Campofrío Food Group	ICG	Prologis
Carrier Transicold Europe	IFCO	Signify
Charles River Laboratories International, Inc.	Intesa San Paolo	The Vegetarian Butcher
Costa Crociere S.p.A.	Jones Day Foundation	

<b>SUPPORTERS</b>		
3Bee	Community Foundation Ireland	PIMCO
Adesa	DHL	SEA Milan Airports
Advanz Pharma	Eat Well Global	TATA Consultancy Services
Anaqua	Elanco Foundation	Texas Instruments
Appnovation	Fidelity International	Tokio Marine
Avea Life	Foundacion Telefonica	Trifleet
Bloomberg	Heretto	Universal Music Group
BNY Mellon	International Paper	Wok to Walk
Bolton Group	Kellogs	Zartis
Cargill	Marsh	
CIANO	Ormesani	



## Chapter 6 – Financials

in EUR

2022 2021

### STATEMENT OF INCOME AND EXPENSES

#### Income

Membership fees	92.085	86.849
Donations from Individuals	8.713	15.042
Donations from Corporates and Foundations	3.551.101	1.541.441
EU Subsidies	509.944	238.460
Other revenues	0	182
<b>Total Income</b>	<b>4.161.843</b>	<b>1.881.974</b>

#### Expenses

Network support activities	3.311.094	1.155.384
General & Administrative	712.629	545.437
Fund development	145.000	180.000
<b>Total expenses</b>	<b>4.168.723</b>	<b>1.880.821</b>
<b>Income - Expenses</b>	<b>-6.880</b>	<b>1.154</b>

### STATEMENT OF FINANCIAL POSITION

#### Assets

Fixed assets	8.680	9.215
Accrued income	49.706	101.746
Prepaid expenses	6.205	3.939
Cash and cash equivalents	7.015.387	1.947.775
<b>Total assets</b>	<b>7.079.978</b>	<b>2.062.675</b>

#### Net assets

Reserves	54.001	52.847
Retained Income		
Continuity reserve	700.000	580.000
Disaster Fund	205.000	180.000
Members Development Reserve	280.000	280.000
Results for the year	-6.880	1.154
<b>Total net assets</b>	<b>1.232.121</b>	<b>1.094.001</b>

#### Liabilities

Provisions		
Accounts payable	182.291	78.510
Income received in advance	5.665.566	890.164
<b>Total liabilities</b>	<b>5.847.857</b>	<b>968.674</b>
<b>Total net assets and liabilities</b>	<b>7.079.978</b>	<b>2.062.675</b>



## Chapter 7 – Membership

### Membership overview

In 2022, FEBA worked in collaboration with 23 Full Members and 7 Associate Members in 30 European countries.<sup>3</sup>

### Full Members

COUNTRY	FEBA MEMBER	WEBSITE
<b>Austria</b>	Wiener Tafel	<a href="https://wienertafel.at/">https://wienertafel.at/</a>
<b>Belgium</b>	Fédération Belge des Banques Alimentaires /Belgische Federatie van Voedselbanken	<a href="http://www.foodbanks.be/fr/accueil">http://www.foodbanks.be/fr/accueil</a>
<b>Bulgaria</b>	Bulgarian Food Bank	<a href="http://www.bgfoodbank.org/en/">http://www.bgfoodbank.org/en/</a>
<b>Czech Republic</b>	Česká Federace Potravinových Bank	<a href="http://potravinovebanky.cz/">http://potravinovebanky.cz/</a>
<b>Denmark</b>	Fødevare Banken	<a href="https://foedevarebanken.dk/">https://foedevarebanken.dk/</a>
<b>Estonia</b>	Toidupank	<a href="http://www.toidupank.ee/">http://www.toidupank.ee/</a>
<b>France</b>	Fédération Française des Banques Alimentaires	<a href="https://www.banquealimentaire.org/">https://www.banquealimentaire.org/</a>
<b>Germany</b>	Tafel Deutschland e.V.	<a href="https://www.tafel.de/">https://www.tafel.de/</a>
<b>Greece</b>	Food Bank Greece	<a href="https://www.foodbank.gr">https://www.foodbank.gr</a>
<b>Hungary</b>	Magyar Élelmiszerbank Egyesület	<a href="https://www.elelmiszerbank.hu/">https://www.elelmiszerbank.hu/</a>
<b>Ireland</b>	FoodCloud	<a href="https://food.cloud/">https://food.cloud/</a>
<b>Italy</b>	Fondazione Banco Alimentare ONLUS	<a href="https://www.bancoalimentare.it/it">https://www.bancoalimentare.it/it</a>
<b>Lithuania</b>	Maistobankas	<a href="http://www.maistobankas.lt/">http://www.maistobankas.lt/</a>
<b>Luxembourg</b>	Banque Alimentaire Luxembourg a.s.b.l.	<a href="http://www.banquealimentaire.lu/">http://www.banquealimentaire.lu/</a>
<b>Netherlands</b>	Voedselbanken Nederland	<a href="https://www.voedselbankennederland.nl/">https://www.voedselbankennederland.nl/</a>
<b>Norway</b>	Matsentralen Norge	<a href="http://www.matsentralen.no/">www.matsentralen.no/</a>
<b>Poland</b>	Federacja Polskich Banków Żywności	<a href="https://bankzywnosci.pl/">https://bankzywnosci.pl/</a>
<b>Portugal</b>	Federação Portuguesa dos Bancos Alimentares	<a href="https://www.bancoalimentar.pt/">https://www.bancoalimentar.pt/</a>
<b>Serbia</b>	Banka Hrane Beograd	<a href="http://www.bankahrane.org/">http://www.bankahrane.org/</a>
<b>Slovakia</b>	Potravinová Banka Slovenska	<a href="https://foodbank.sk/">https://foodbank.sk/</a>
<b>Spain</b>	Federación Española de Bancos de Alimentos	<a href="https://www.fesbal.org/">https://www.fesbal.org/</a>
<b>Switzerland</b>	Partage	<a href="https://www.partage.ch/">https://www.partage.ch/</a>

<sup>3</sup> Number of FEBA Members on 31 December 2022.



<b>United Kingdom</b>	FareShare	<a href="https://fareshare.org.uk/">https://fareshare.org.uk/</a>
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#### Associate Members

COUNTRY	FEBA MEMBER	WEBSITE
<b>Albania</b>	Food Bank Albania	<a href="http://foodbank.al/">http://foodbank.al/</a>
<b>Malta</b>	Malta Food Bank Foundation	<a href="#">(12) Malta Food Bank Foundation   Facebook</a>
<b>Moldova</b>	Bancă de Alimente	<a href="https://bancadealimente.md/">https://bancadealimente.md/</a>
<b>North Macedonia</b>	Banka Za Hrana Makedonija	<a href="https://www.bankazahrana.org/">https://www.bankazahrana.org/</a>
<b>Romania</b>	Federația Băncilor pentru Alimente din România	<a href="https://bancapentrualimente.ro/">https://bancapentrualimente.ro/</a>
<b>Slovenia</b>	Sibahe – Slovenian Food Bank	<a href="http://www.sibahe.si/">http://www.sibahe.si/</a>
<b>Ukraine</b>	Ukrainian Food Banks Federation	<a href="https://www.uafoodbank.org/en">https://www.uafoodbank.org/en</a>