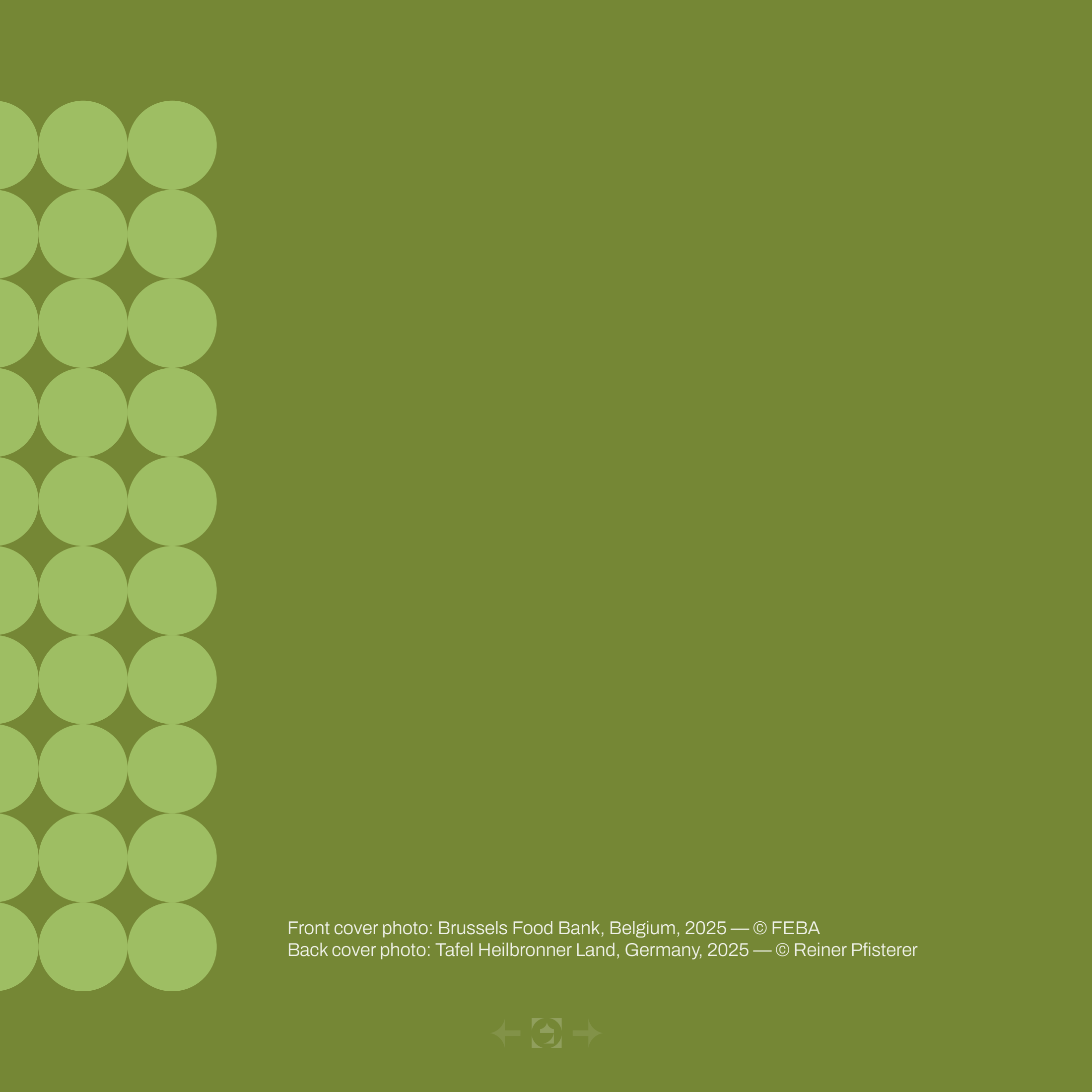




Annual Report 2025





Front cover photo: Brussels Food Bank, Belgium, 2025 — © FEBA
Back cover photo: Tafel Heilbronner Land, Germany, 2025 — © Reiner Pfisterer



TABLE OF CONTENTS

Introduction	04	
From Surplus to Concrete Support	07	
Key Achievements 2025	11	
Network Development & Policy	12	
Special Initiatives	18	
Data Collection & Impact	21	
Financials	22	
Partnerships & Capacity Building	25	
Membership Overview	29	

1. INTRODUCTION

Access to food is not guaranteed, and Europe is no exception. The EU continues to waste 59 million tonnes of food per annum, and yet 8.5 per cent of the population is unable to afford a proper meal every other day. Food banks offer a tangible solution to this paradox of abundance and scarcity by collecting and redistributing surplus food from upwards in the food value chain to charitable organisations serving those in need.

In 2025, the European Food Banks Federation (FEBA) comprises a total of 351 individual food banks in 30 countries across continental Europe, supporting its members' mission to reduce food loss and prevent food waste. It does so largely through building member capacities across food banking operations as well as through policy and advocacy, data collection, communications, and resource mobilisation to support development and resilience in the long run.

The economic and global shifts of 2025 have certainly tested FEBA's resilience, bringing both new difficulties and opportunities for food banks across Europe. FEBA has proactively met these challenges by implementing innovative strategies, strengthening its policy and advocacy voice, and embracing digital transformation—ensuring that essential food resources reach those who need them most.

This report provides a comprehensive overview of the organisation's key activities, achievements, and challenges over the past year. FEBA has expanded its partnerships with public institutions, private sector stakeholders, and civil society organisations, ensuring a more efficient and coordinated response to food poverty.

These collaborations have facilitated the collection and distribution of millions of meals to vulnerable communities, demonstrating the power of solidarity in addressing pressing social issues.

As we reflect on the progress made in 2025, this report serves as a testament to the dedication and commitment of FEBA's network. The achievements shared here remind us that by acting together, we can develop a food system that prioritises long-term value over short-term waste, and ensures no one is left behind.

“In 2025, FEBA members continued to face the ongoing repercussions of the cost-of-living crisis. To respond to the growing demand for essential food and non-food items from an ever-wider range of people in need, food banks across our network have further intensified their efforts, enhanced their operational efficiency, and strengthened collaboration with their donor communities.”



Esteban Arriaga Miranda

CEO of the European Food Banks Federation

OUR MISSION & VALUES

Our Mission is to reduce food insecurity mainly through the prevention of food loss and the support and development of food banks in countries where they are most needed.

Solidarity

FEBA is a movement rooted in solidarity, connecting people, organisations, and food systems to support those in need.

Transparency

FEBA emphasises full traceability and transparency in the food recovery and redistribution process.

Empowerment

FEBA deeply supports local food banks, helping them become autonomous, resilient and impactful within their contexts.

Resilience

Amid crises (from COVID to war in Ukraine), FEBA and its members adapt, grow, and remain operational. Resilience is seen as both a strategic and ethical imperative.

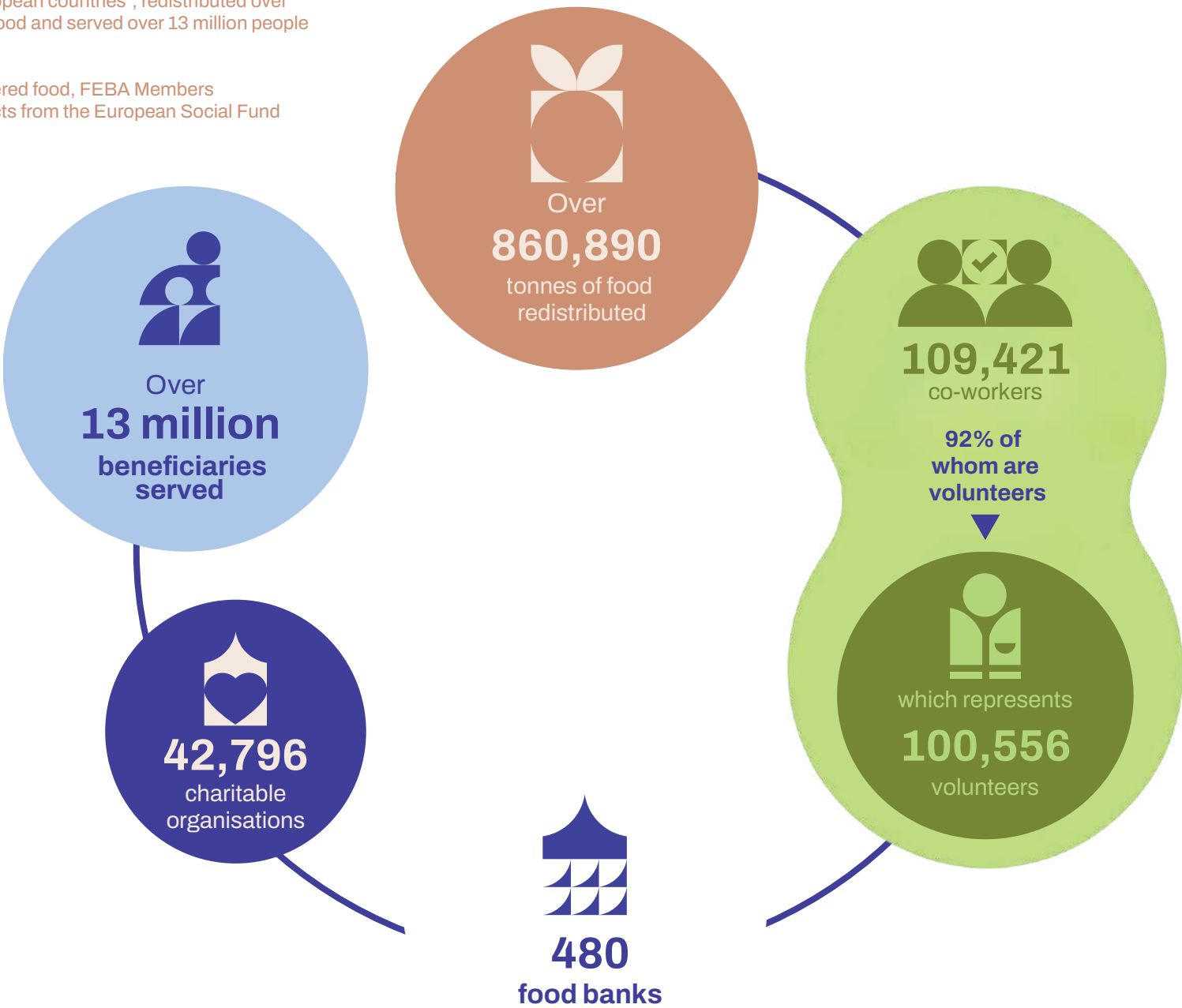
Sustainability

FEBA contributes to environmental sustainability by reducing food waste, and promotes social sustainability through food access and community cohesion.

OUR IMPACT

In 2025, the European Food Banks Federation (FEBA), in collaboration with 25 Full Members and 5 Associate Members in 30 European countries¹, redistributed over 860,890 tonnes of food and served over 13 million people in need.²

In addition to recovered food, FEBA Members redistributed products from the European Social Fund Plus (ESF+).



¹Number of FEBA Members on 31 December 2025.

²This is the aggregation of data reported by FEBA Full Members and Associate Members at the European level. In some countries, such as Estonia, Germany, and the Netherlands, FEBA Members redistribute food not only to other charitable organisations but also directly to end beneficiaries.

2. FROM SURPLUS TO CONCRETE SUPPORT

FEBA works to enhance social inclusion and food security across Europe by strengthening a network of national food banks that act as a vital part of the wider social support ecosystem. This work is made possible through the combined support of EU grants - most notably the EaSI Operating Grant - as well as contributions from partners, donors, and member organisations.

The EaSI Operating Grant, in particular, has played a catalytic role in reinforcing FEBA's capacity to coordinate, connect, and grow impact across Europe. By redistributing safe, surplus food to thousands of frontline organisations - such as shelters, family centres, and youth programmes - FEBA members help reduce food-related costs for service providers.

This enables them to reinvest in vital wraparound support, including housing, education, mental health, and child protection services.

The result is not only nourishment, but improved access to the systems that help individuals and families move towards long-term stability and inclusion.

Building on the capital raised to support our network in 2024, FEBA is excited to reveal the scale of material aid redistributed throughout 2025.

These funds—supported by the EaSI Grant and other contributions—helped expand cold storage, strengthen logistics, and build partnerships that allow our members to deliver more, more efficiently, in communities where support is most needed.

We are also immensely grateful to our partners, donors, and institutional supporters who enable FEBA and its members to evolve, experiment, and scale impact.

As social needs grow more complex, we are working across our network with greater agility and innovation. Continued support remains a key driver in amplifying the role of food banking as a reliable partner in delivering on the ambitions of the European Pillar of Social Rights.



FEBA BOARD OF DIRECTORS

The FEBA Board of Directors met a total of five times in 2025. Additionally, during the reporting period, there were 12 Board Committee meetings.

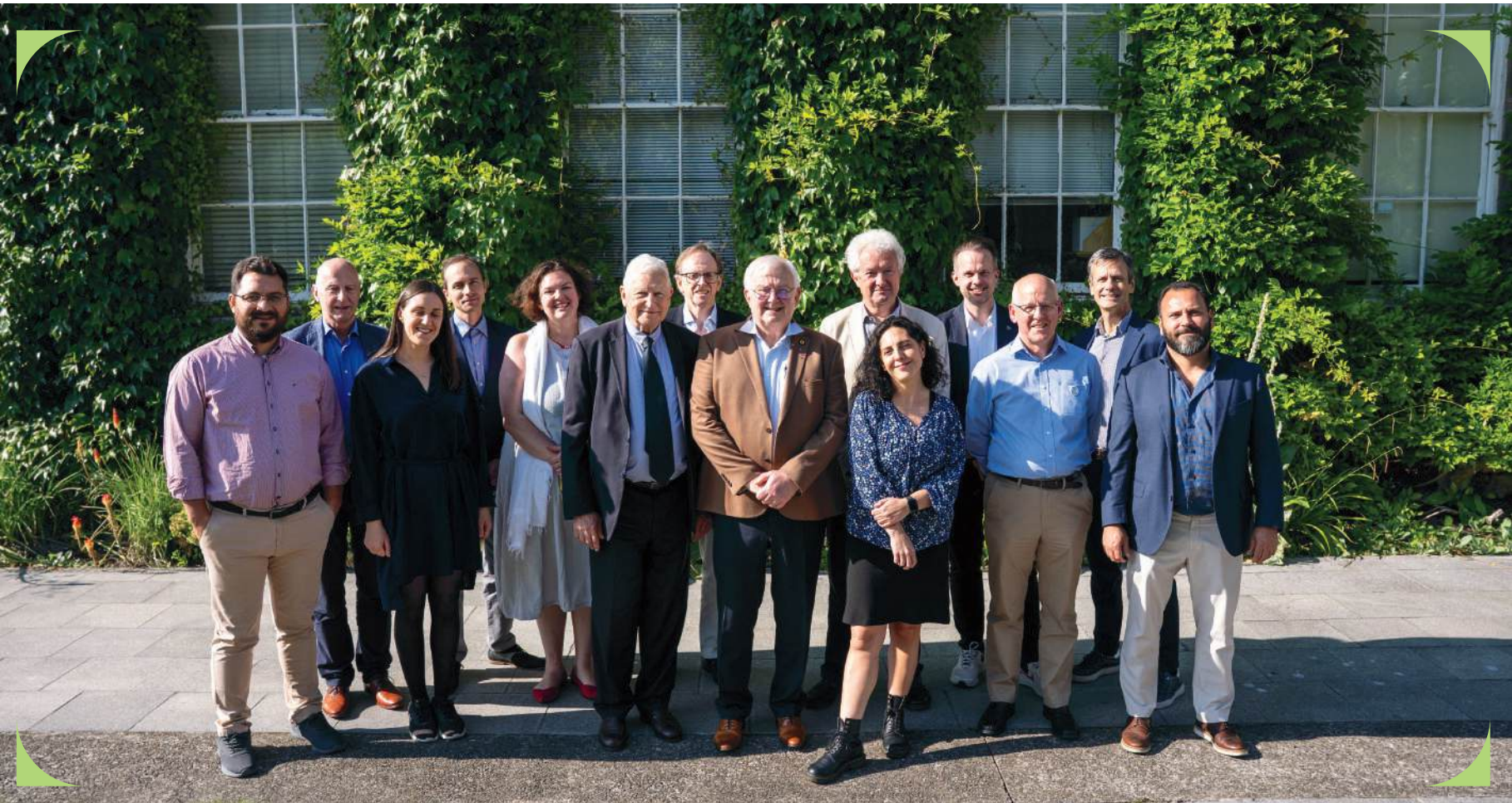
GENERAL ASSEMBLIES: 2 Meetings & 1 Written procedure

BOARD OF DIRECTORS MEETINGS: 5 Meetings

- 27 March 2025
- 05 May 2025
- 17-18 June 2025
- 18 September 2025
- 5-6 November 2025

GOVERNANCE COMMITTEE: 6 Meetings

FINANCE AUDIT AND RISK COMMITTEE: 6 Meetings



FEBA BOARD OF DIRECTORS

As of December 2025, the FEBA Board of Directors is composed as follows:

- ◆ **Bernard Valluis**, President, France
- ◆ **Jacques Vandenschrik**, Honorary President, Belgium
- ◆ **Lindsay Boswell**, Vice-President, UK
- ◆ **Paula Capodistrias**, BoD member, Norway
- ◆ **Eugène Dufrasne**, BoD member, Belgium
- ◆ **Dimitris Nentas**, BoD member, Greece
- ◆ **Łukasz Beier**, BoD member, Poland
- ◆ **Henk Staghouwer**, BoD member, Netherlands
- ◆ **Pedro Castaños**, Treasurer, Spain
- ◆ **Gareth Batty**, BoD member, UK
- ◆ **Tsanka Milanova**, BoD member, Bulgaria
- ◆ **Marco Koppe**, BoD member, Germany
- ◆ **Lisa Moon**, BoD member, USA
- ◆ **Iseult Ward**, Secretary, Ireland
- ◆ **Marco Piuri**, BoD member, Italy

Changes reported in the Board of Directors:

In 2025, no elections were held.

In May 2025, Richard Nixon resigned, and the mandate was co-opted by Gareth Batty.

In September 2025, Tom Hillemans resigned, and the mandate was co-opted by Henk Staghouwer.

Donato Didonè resigned, and the mandate was co-opted by Marco Piuri.



FEBA OFFICE AS OF 31 DECEMBER 2025

Throughout 2025, FEBA underwent several changes in the composition of its team. Nevertheless, it was able to maintain and fulfil its commitments to partners and stakeholders. As of December 2025, the FEBA office was composed of 12 full-time staff:

- ◆ **Esteban Arriaga**, CEO
- ◆ **Sofiia Vara**, Project Manager
- ◆ **Anna Dekker**, Fundraising & Partnership Manager
- ◆ **Anne Vergeynst**, Finance & Administration Manager
- ◆ **Caterina Marchetti**, Executive Assistant
- ◆ **Elliot MacKenzie**, Fundraising & Grants Officer
- ◆ **Suzanne Zudiker**, Head of Strategic Partnership & Fundraising
- ◆ **Mariana Santos**, Communications Manager
- ◆ **Laura Green**, Research & Impact Manager
- ◆ **Luisa Fadel**, Research Officer
- ◆ **Desirée Fedrigo**, Communications Officer
- ◆ **Ignazio Corrao**, Policy & Advocacy Manager
- ◆ **Laure Gervasoni**, Fundraising & Partnerships Trainee



3. KEY ACHIEVEMENTS IN 2025



4. NETWORK DEVELOPMENT & POLICY

The Network Development and Policy department is central to FEBA's work with its members across all aspects of their operations and aims to empower them in their daily activities to advance the collective mission against food waste and poverty. The department regularly provides training and knowledge sharing opportunities to members through various means, including online workshops and webinars, such as the Morning Insight Sessions (MOINs) or Annual Forum.

The department fosters the multilateral exchange of best practices between members, in addition to the continuous engagements that occur throughout the year.

These aspects are fundamental in ensuring a positive trajectory of all FEBA members across both their food banking activities as well as topics such as data collection and policy and advocacy.

FEBA not only represents and advocates for the members on the European stage but monitors and disseminates regular updates to the membership about relevant developments in EU policy and legislation and supports members to leverage policy insights at the national level too.

FEBA ON THE GROUND

Continuous dialogue between FEBA members and staff is central to achieving the objectives of the Network Development department. This is a crucial step in understanding each member's constantly evolving capabilities and challenges and it presents the opportunity for FEBA to not only suggest best practices and support the development of its members through assessments, but to also learn from them for FEBA's and other members' benefit.

With this aim, FEBA organised several onsite visits to members throughout 2025 to both share knowledge and experiences as well as understand members' current capabilities and areas for development.



FEBA MORNING INSIGHTS (MOIN)

To support this goal, the **FEBA Morning Insights (MOIN)** webinar series continued in 2025, offering nine interactive online sessions where food bankers from across Europe explored key topics in depth. Each session featured an expert presentation by a FEBA Member and/or an external stakeholder, followed by a lively and insightful discussion.

One of the key objectives of FEBA's Network Development department is to promote knowledge sharing and exchange of experience while strengthening cohesion and peer-to-peer learning across the network.



Over the course of the year, the following initiatives have been presented:



Groente & Fruitbrigade

The session presented the work of the Groente & Fruit Brigade in the Netherlands, showcasing how they collect, check, and repackage surplus and imperfect fruits and vegetables from growers and traders to supply fresh produce to food banks across the country.

Mary van Hoek-Hendriks

Member of the Board, Groente & Fruit Brigade, Netherlands



Romanian Food Bank: Best Practices in Managing Food Banks and Networks



The session highlighted the Romanian Food Bank's effective management model, showcasing its organisational structure, operational logistics, financial transparency, and results-driven approach supported by clear performance indicators.

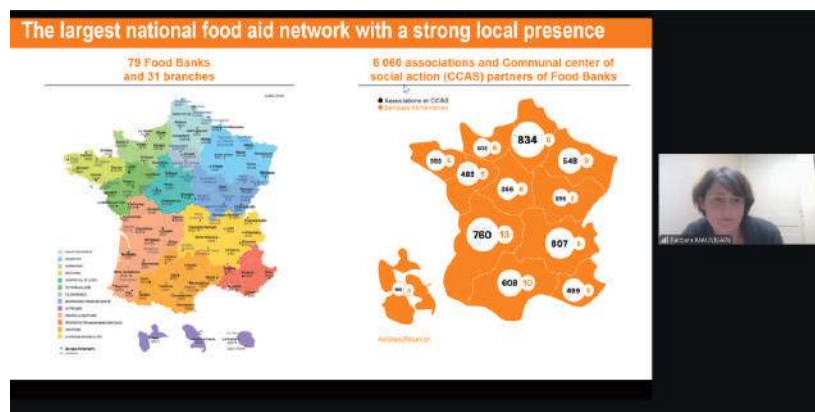
Elena Dinu

Director of Advocacy and Development, Romanian Food Bank Federation

Daniela Varga

Community and Campaigns Coordinator, Romanian Food Bank Federation





French Food Banks' Recipe Portal: Success Stories and New Opportunities

The session introduced the FFBA Bons Gestes & Bonne Assiette Recipe Portal, a digital platform that helps beneficiaries make the most of donated food through easy, seasonal recipes promoting healthy and affordable eating habits.

Barbara Mauvilain

Director of Institutional Relations,
French Federation of Food Banks



Creating a Volunteer Culture in Places Where Such a Culture Does Not Exist?

The session featured Maisto Bankas' experience in building a volunteer culture from the ground up, sharing practical insights and strategies for engaging communities and inspiring volunteerism in new contexts.

Martyna Pociūtė

Head of volunteering programme,
Maisto Bankas, Lithuania



Women in Food Banking

The session explored the role and challenges of establishing women's networks in the food banking sector, highlighting current initiatives and experiences within the Tafeln association in Germany.

Paula Ardt

Die Tafeln, Germany



CHORIZO Project

The session shared insights from the EU-funded CHORIZO project, examining how social norms and internal corporate behaviours shape food donation decisions and how understanding these factors can help drive cultural change and increase impact.

Lea Leimann

Collaborating Centre on Sustainable
Consumption and Production,

Balázs Cseh

Hungarian Food
Bank Association





Spain Plan B Strategy

The session showcased Plan B, FESBAL's innovative digital initiative that streamlines surplus food donations by connecting donors, food banks, and beneficiary organisations through a tech-driven, fully traceable, and regulation-compliant platform.

Vanessa Espinar

FESBAL, Spain

Jose Manuel Marco

FESBAL, Spain



Waste Framework Directive

The session focused on the newly adopted EU Waste Framework Directive and its implications for food donation across Europe. The discussion explored how the updated legislation will help reduce food waste, facilitate surplus food redistribution, and strengthen cooperation between donors and food banks.

Ignazio Corrao

Senior Policy and Advocacy Officer, FEBA



“Horta Solidária” Project

The session presented the Algarve Food Bank's Horta Solidária initiative, which transforms farmland in Faro into a social and educational space that produces organic food while providing training, inclusion opportunities, and volunteer engagement for people from Portugal and beyond.

Nuno Alves

Algarve Food Bank, Portugal



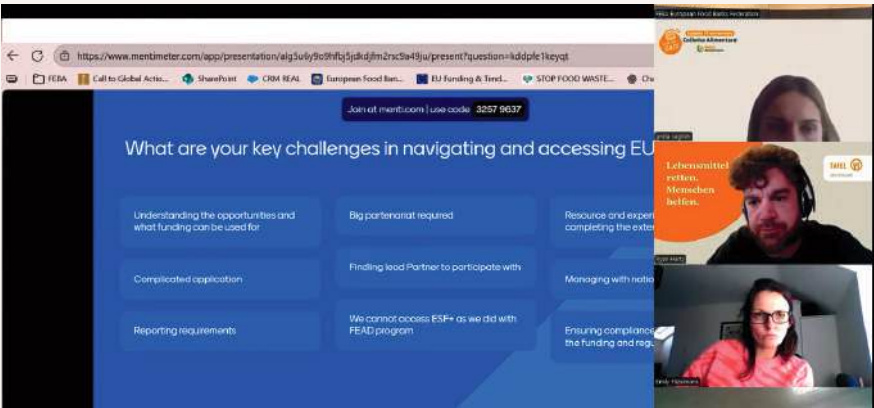
POLICY & ADVOCACY

EU WORKING GROUPS

At present, the EU policy landscape concerning food donation and food waste reduction is undergoing many changes. The newly proposed MFF for the 2028–2034 programming period, the revision of the Waste Framework Directive and the new EU Anti-Poverty Strategy are just some of the exemplary developments that will impact food banks’ activities and objectives.

The Policy and Advocacy team organises monthly EU Working Group meetings with FEBA Members to support their capacity to navigate these changes and build or adjust their advocacy strategies at Member State level accordingly.

FEBA has seen an increase in the participation of representatives of the 22 EU FEBA members.



Depending on the respective topics, the EU Working Group may additionally be of relevance to FEBA members in countries that are in the EU accession process. This may be the case in particular where it concerns EU funding opportunities that are not restricted to the EU.

ANNUAL FORUM

Furthermore, FEBA organises and hosts the Annual Forum webinar on a yearly basis. The Annual Forum 2025 was entitled “How Material Support can Pave the Path Towards Social Inclusion” and featured 12 speakers, representing FEBA, national food bank federations, national ministries, the private food sector and the European Commission.



The aim of the webinar pertained to sharing best practices around material support at the national level, including but not limited to support through ESF+, as well as exchanging insights on the upcoming EU Anti-Poverty Strategy.

The participation of such diverse actors allowed for an insightful and fruitful exchange of knowledge and views. As such, the Annual Forum provides members with the opportunity to gain an overview of the positions of different stakeholders on the issues discussed, as well as offering the possibility to clarify any questions.



17 October



Online



12 Speakers

INTERNATIONAL DAY OF AWARENESS OF FOOD LOSS AND WASTE EVENT

For the first time, FEBA organised a conference commemorating the International Day of Awareness of Food Loss and Waste (IDAFLW) **in collaboration with the European Food Forum**. The event convened MEPs, representatives of national food bank federations, speakers from the food and drink sector, as well as representatives of consumer organisations. Within the presentations and panel talks, the speakers raised awareness of the importance of food loss and waste reduction practices to be implemented within EU policy and identified best practices for the reduction of food waste.

The IDAFLW Event represented a crucial opportunity for FEBA to shed light on the pivotal work of FEBA members regarding the reduction of food loss and waste. In this regard, the event allowed representatives of the national food federation to highlight the need to effectively support food donation and redistribution in order to reach the new EU food waste reduction targets.



STAKEHOLDER ENGAGEMENT

In order to expand its network, FEBA attended stakeholder events organised by civil society actors who engage on overlapping issues. For instance, FEBA recently participated in an event on food loss prevention and a roundtable on the EU Anti-Poverty Strategy.

Additionally, FEBA is active in several expert groups, such as the food donation sub-group of the EU Platform on Food Losses and Food Waste, for instance leading preparatory meetings on date labelling.

Through this kind of engagement, FEBA has fostered partnerships with stakeholders that have common goals, which has extended its reach and consequently advanced FEBA members' interests in multi-stakeholder fora.

One example in this regard was FEBA's collaboration with the EASPD network **to publish a joint statement on protecting ESF+ for social inclusion in the new MFF**.

Simultaneously, the participation in stakeholder events and expert groups allows FEBA to gain further insights into legislative developments and the various views and conceptions of different stakeholders, as well as best practices, which can then be communicated to members.

5. SPECIAL INITIATIVES

The Unified Data Framework Project

For over five years, FEBA has been collecting and analysing data from its members to measure the impact of food banks in Europe, as well as enhancing data collection tools across the network. This year, FEBA launched the Unified Data Framework (UDF) for Environmental, Social, and Governance (ESG) reporting.

This project aims to provide food banks across Europe with consistent, reliable, and interoperable metrics that reflect both the environmental and social dimensions of their work.

The first phase of the UDF project was completed in collaboration with FoodCloud, a FEBA member in Ireland with advanced data collection and analysis expertise, and ESG consultancy firm Anthesis.

By reviewing existing frameworks, consulting food businesses and liaising with FEBA members, an initial framework was developed that is methodologically robust, industry relevant and aligned with FEBA members' needs and capabilities. With Audemars Piguet Foundation for Common Good's generous support, FEBA is excited to begin phase two of the project to get the membership one step closer to implementation.



The Global Food Donation Policy Atlas

In 2024, the Harvard Law School Food Law and Policy Clinic (FLPC) and FEBA **came together to extend their initiative to map national food donation laws in Europe and provide a foundation for comparison, analysis and advocacy** for FEBA members and all those interested in more consistent and effective legislation to promote food donation and prevent food waste.

In 2025, [European Union - The Global Food Donation Policy Atlas](#) has now published reports on the national contexts of [Ireland](#) and [Poland](#), with France, Germany and Greece next in line in the European Union section. All FEBA members can benefit nonetheless, with the Atlas providing a basis for shared learnings and dissemination of the best practices identified.



Bridging Tradition and Technology:

Innovating in Food Banking to Build Resilient Communities:
FEBA Annual Convention 2025

The FEBA Annual Convention is a special moment for the FEBA membership to come together and learn from one another, share best practices and experiences and build and maintain strong relationships for the long-term benefit of food banks in Europe. The 2025 edition was hosted in Dublin, Ireland in collaboration with local FEBA member, FoodCloud.

This year’s theme centred on innovation, and how the longstanding tradition of food banking can be elevated through the use of novel technologies, practices and approaches to ensure their continued efficiency and durability in rapidly evolving economic, social and environmental contexts.

Sponsored by General Mills, Tesco and Brambles, the Annual Convention **gave a platform** for 130 stakeholders from the public and private sectors as well as academia and civil society **to connect and reinforce a shared commitment to preventing food waste and reducing food insecurity across Europe.**



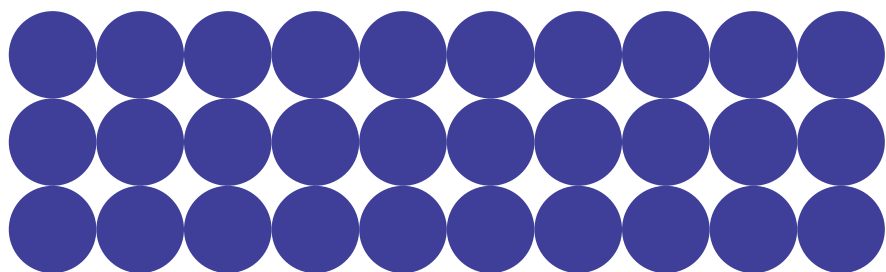
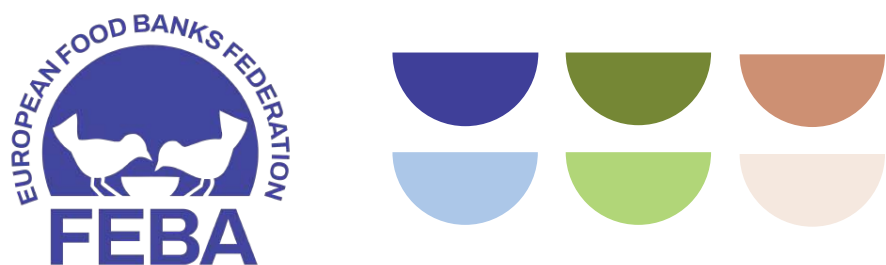
**Bridging Tradition
and Technology:**
Innovating in Food Banking to
Build Resilient Communities



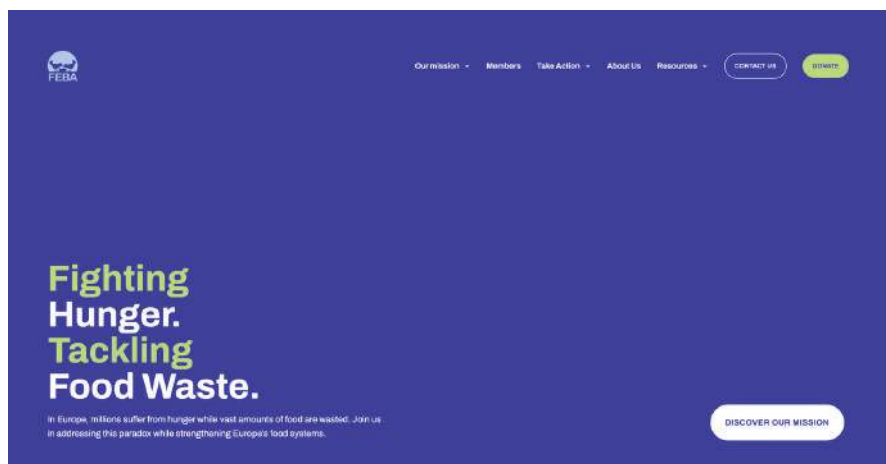
New Website & Brand Identity

2025 was a landmark year for FEBA as the organisation revealed its new brand identity and launched its new website, announced at FEBA’s annual Partners Event, “A Taste of Thanks”.

With this new look, FEBA is now embarking upon a journey to elevate the human stories from across the FEBA membership, recognising the hard work, commitment and solidarity that make food banking possible.



 [Find out more](#)



FEBA’s new brand identity and website signal a renewed commitment to showing clearly and proudly the impact food banks have on people’s lives.

Our refreshed look, inspired by the circle as a symbol of connection, community, and the journey from an empty to a full plate, reflects the strength and unity of our network. With this new chapter, we are elevating the stories, faces, and voices behind the mission, honouring the dedication that makes food banking possible across Europe.



Mariana Santos
Communications Manager, FEBA



6. DATA COLLECTION & IMPACT

The FEBA Data & ESG Summit 2025

Anchored in the Unified Data Framework project (UDF), the FEBA Data & ESG Summit 2025 was a key moment for representatives across the FEBA network to come together **to exchange insights, strengthen collaboration, and explore how data and technology can accelerate social and environmental impact.**

Hosted in Bucharest, Romania, from 10–12 September in partnership with the Romanian Food Banks Federation (FBAR), the Summit gathered 21 participants from across Europe for three days of dialogue, learning, and co-creation.

The programme combined strategic discussions with hands-on workshops, focusing on how consistent, high-quality data can transform food banking operations, enhance ESG reporting, and inform public policy



10-12.09



Bucharest, Romania



21 Participants



7. FINANCIALS

FEBA uses the following main sources of income to fulfil its mission:

- Grants from the European Commission
- Donations from corporations, foundations, organisations, and other actors
- Membership fees
- Individual donations
- Other income

Grants from the European Commission

FEBA continues to operate under its Framework Partnership Agreement (2022–2025) with the European Union Programme for Employment and Social Innovation (EaSI). In 2025, FEBA received grants amounting to €808,783 under EaSI (DG EMPL), €117,830 from DG SANTE, and €29,501 through the FOODCLIC project. This totals €956,114 in from European institutional donors.

Donations from corporations, foundations, organisations and others

During the reporting period, FEBA successfully raised over €2.7 million from donations. A decrease from 2024 largely due to the reduction in COVID and Ukraine funding from corporate sponsorships.

Individual donations

In 2025, FEBA received €12,428 as donations from individuals through the website, bank account, credit card, PayPal, and specific online fundraising campaigns.

Membership fees

FEBA received €98,901 from membership fees in 2025.

Other Income

This includes interests on term accounts, wage reductions, bank interests, VAT accrual reductions.

STATEMENT OF INCOME AND EXPENSES

In EUR	2025	2024
Income		
Membership fees	98,901	94,712
Donations from individuals	12,428	14,364
Donations from Corporates and Foundations	2,715,687	3,799,622
EU subsidies	956,114	872,424
Other revenues	86,543	-
TOTAL INCOME	3,869,672	4,781,122
Expenses		
Network support activities	813,699	564,570
General & Administrative activities	1,004,001	959,429
Fund development	1,895,002	3,164,378
TOTAL EXPENSES	3,712,702	4,688,377
Net Result	156,970	92,745

STATEMENT OF FINANCIAL POSITION

In EUR	2025	2024
Assets		
Intangible Assets	180,711	-
Fixed Assets	14,486	18,886
Accrued Income	248,082	206,057
Prepaid Expenses	74,327	274,105
Cash and Cash Equivalents	2,529,606	2,661,060
TOTAL ASSETS	3,047,212	3,160,108
Net Assets		
FEBA Operational Reserve	76,796	11,875
Retained Income		
Continuity Reserve	1,007,824	700,000
Disaster Fund	105,000	205,000
Member Development Reserve	-	280,000
Results for the Year	156,970	92,745
TOTAL NET ASSETS	1,346,590	1,289,620
Liabilities		
Provisions	-	-
Accounts payable	263,054	296,144
Income Received in Advance	1,437,568	1,574,344
TOTAL LIABILITIES	1,700,622	1,870,488
Net Result	3,047,212	3,160,108

8. PARTNERSHIPS & CAPACITY BUILDING

In a time of mounting socio-economic challenges across Europe, collaboration has remained at the heart of FEBA's ability to respond effectively and sustainably. Strategic partnerships with corporations, foundations, and organisations that share the FEBA mission have been essential in amplifying the collective impact of FEBA and the membership.

These collaborations have not only provided critical financial and logistical support but have also fostered innovation, resilience, and shared learning across the FEBA network.

Through their engagement, partners have enabled food banks to meet growing needs – **supporting operational sustainability, expanding recovery and redistribution capacities, and investing in modern infrastructure and technology.**

From funding essential resources such as vehicles and warehouse upgrades to facilitating new initiatives that strengthen food recovery systems, these partnerships have played a pivotal role in driving FEBA's mission to reduce food waste and fight hunger across Europe. In this context, food banks remain vital in ensuring access to food for those most in need, as we adapted to the evolving regional challenges of 2025.

FEBA has four tiers of partners: cornerstone partners, visionary partners, supporting partners and friends of FEBA, to recognise each partner's invaluable contribution to our mission.



PEER-TO-PEER VISITS

The FEBA Peer-to-Peer Visits Programme is an initiative designed to strengthen collaboration, learning, and capacity building across the European food banking network. The programme enables food banks and federations to visit one another, exchange expertise, and identify best practices that can be replicated or adapted in their own national contexts.

It includes two main types of visits: general visits for developing food banks aiming to accelerate their growth through learning from more established members, and targeted visits for developed food banks wishing to explore innovative practices or new operational models.



Each visit involves thorough preparation, structured discussions, and follow-up reporting to ensure that the lessons learned are effectively documented and shared across the FEBA network. Participants are encouraged to integrate these insights into their strategic plans, while FEBA facilitates the process by supporting logistics, covering travel costs, and promoting the outcomes through its Knowledge Base and communication channels.

Ultimately, the Peer-to-Peer Visits Programme fosters solidarity, mutual support, and the continuous professionalisation of food banking in Europe.

PEER-TO-PEER VISITS IN 2025:

The **Hungary-Portugal** visit brought together the Hungarian Food Bank Association and the Portuguese Federation of Food Banks to exchange experience on managing non-food donations. As the Hungarian Food Bank has recently begun to receive and distribute non-food items to people in need, the visit aimed to learn from the long-standing Portuguese practice, which has been successfully coordinated for over 15 years.

Through this peer-to-peer exchange, the Hungarian delegation explored the operational model of Entrajuda, gaining insights into processes, logistics, partnerships, and impact measurement to support the development of similar activities in Hungary.

Host:



Visitor:



Host:



Visitor:



The **Bulgaria-Romania** visit focused on supporting the Bulgarian Food Bank in learning from the Romanian experience with the Facilitated Delegated Distribution model, which is already well established in Romania.

The visit aimed to help the Bulgarian team understand and adapt the full operational framework – including documentation, processes, and IT systems – in order to implement this model nationally.

By doing so, the Bulgarian Food Bank seeks to strengthen its logistics efficiency, improve coordination with partner organisations, and enhance the overall impact of food redistribution in the country.

PROSPECT MEMBERS

In addition to maintaining close cooperation with existing members, the FEBA Network Development team continued to strengthen relationships and foster engagement across the region.

Throughout the year, FEBA built and nurtured connections with partners and stakeholders in Finland, Latvia, Croatia, and Georgia.

Moreover, the team welcomed a representative from Sweden to the FEBA Annual Convention, further supporting dialogue and collaboration among countries committed to advancing food banking in Europe.



2025 CAPACITY BUILDING WORKSHOP

The European Food Banks Capacity Building Workshop on Operational Excellence, held online on 13 November 2025, brought together Food Bank representatives for an engaging and practical learning session. The program combined expert presentations with interactive elements such as surveys and Q&A discussions, encouraging participants to reflect on their own operational practices.

A highlight of the workshop was the contribution from UPS, who shared insights into how they structure and optimise their logistics systems.

Their presentation also showcased their effective collaboration with Food Banks during the floods in the Czech Republic last year, illustrating how strategic partnerships can strengthen crisis response and improve overall efficiency.

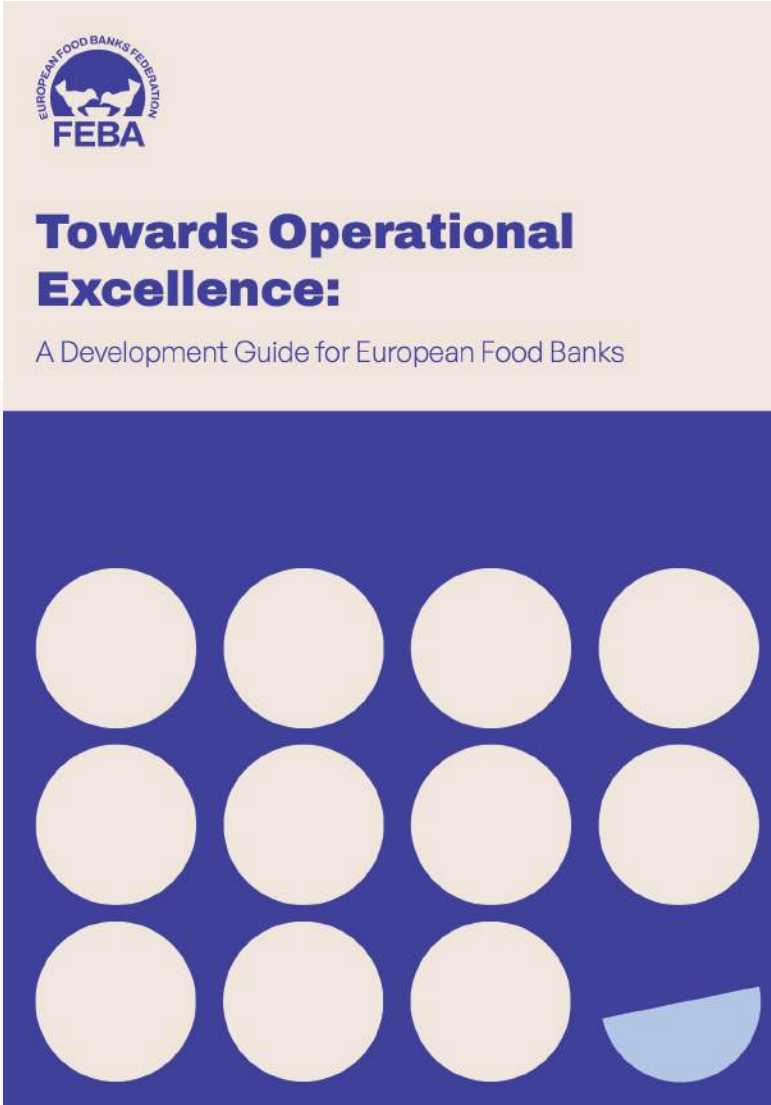
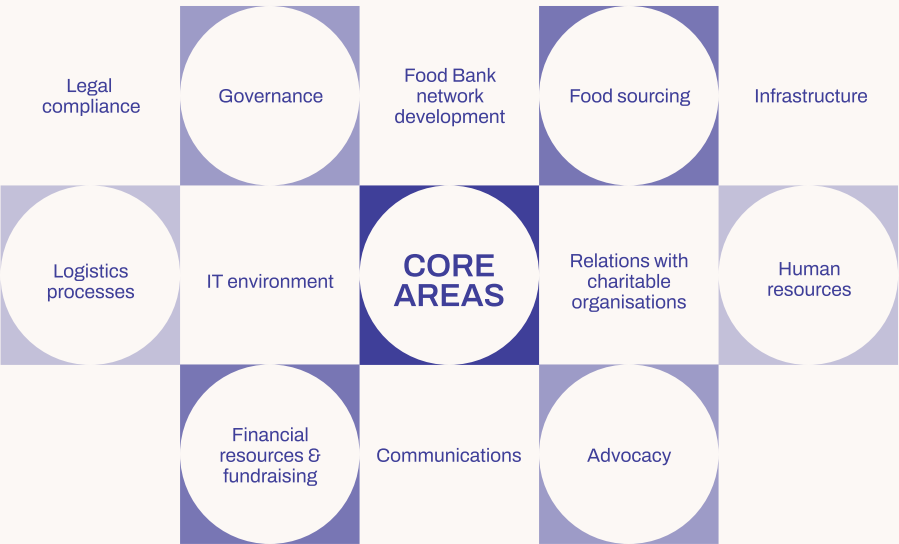
9. MEMBERSHIP OVERVIEW

Development Guide for European Food Banks

The Development Guide for European Food Banks is a new comprehensive tool designed by FEBA to support the growth, operational excellence, and long-term sustainability of its members. At its core lies the Operational Excellence Maturity Model (OEMM) – a four-level development framework that helps food banks assess their current stage of organisational maturity, identify priorities, and plan concrete steps toward higher performance and greater social impact.

The guide serves a dual purpose: it establishes transparent and consistent quality standards for the FEBA membership while also functioning as a development and benchmarking framework that encourages continuous improvement. Structured around 13 key areas, it provides a shared roadmap for food banks to strengthen systems, enhance efficiency, and measure progress in a structured way.

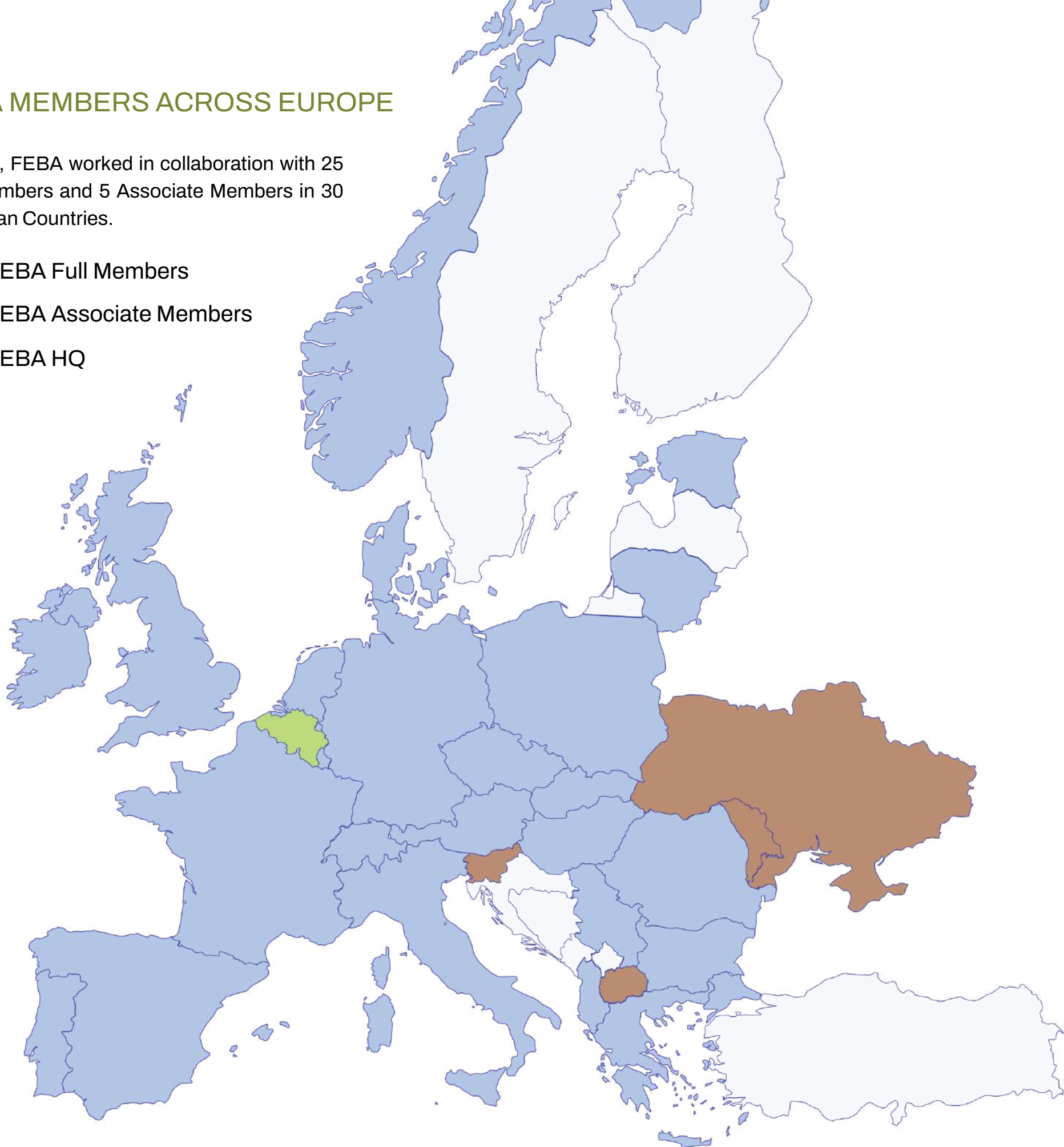
Beyond its technical function, the Development Guide acts as a common language and learning platform within the FEBA community. It fosters peer learning, solidarity, and collaboration, empowering food banks to reflect, innovate, and grow together. By using this shared framework, members can align their development efforts, strengthen their impact, and collectively advance the mission of reducing food waste and fighting hunger across Europe.



FEBA MEMBERS ACROSS EUROPE

In 2025, FEBA worked in collaboration with 25 Full Members and 5 Associate Members in 30 European Countries.

- FEBA Full Members
- FEBA Associate Members
- FEBA HQ



FEBA MEMBERS ACROSS EUROPE

Full Members



Albania / **Food Bank Albania**



Austria / **Die Tafel Österreich**



Belgium / **Fédération Belge des Banques Alimentaires / Belgische Federatie van Voedselbanken**



Bulgaria / **Bulgarian Food Bank**



Czech Republic / **Česká Federace Potravinových Bank**



Denmark / **Fødevarer Banken**



Estonia / **Toidupank**



France / **Fédération Française des Banques Alimentaires**



Germany / **Tafel Deutschland e.V.**



Greece / **Food Bank Greece**



Luxembourg / **Banque Alimentaire Luxembourg a.s.b.l.**



Serbia / **Banka Hrane Beograd**



Hungary / **Magyar Élelmiszerbank Egyesület**



Netherlands / **Voedselbanken Nederland**



Slovakia / **Potravinová Banka Slovenska**



Ireland / **FoodCloud**



Norway / **Matsentralen Norge**



Spain / **Federación Española de Bancos de Alimentos**



Italy / **Fondazione Banco Alimentare ETS**



Poland / **Federacja Banków Żywności**

FEBA MEMBERS ACROSS EUROPE

Full Members



Romania / **Federația Băncilor pentru Alimente din România**



Switzerland / **Partage**



Lithuania / **Maistobankas**



Portugal / **Federação Portuguesa dos Bancos Alimentares**



United Kingdom / **FareShare**

Associate Members



Malta / **Malta Food Bank Foundation**



Moldova / **Bancă de Alimente**



North Macedonia / **Banka Za Hrana Makedonija**



Slovenia / **Sibahe – Slovenian Food Bank**



Ukraine / **Ukrainian Food Banks Federation**

Published 2025, Brussels.
©FEBA. All rights reserved. Any reproduction in full or in part must mention
the title and credit FEBA and its membership as the copyright owner.



Co-funded by
the European Union

Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Commission. Neither the European Union nor the granting authority can be held responsible for them.





#WeAreFEBA



European Food Banks Federation a.s.b.l. – FEBA

Chaussée de Louvain 775
1140 Brussels, Belgium

Tel: +32 (0)2 538 94 50
info@eurofoodbank.org



[eurofoodbanks](#)



[European Food Banks Federation](#)



[eurofoodbanks](#)



eurofoodbank.org